MEETING OF BOARD OF TRUSTEES
FRIDAY 3 JULY 2026

BURGES SALMON, ONE GLASS WHARF, BRISTOL BS2 0ZX

0900 – 1625

AGENDA

	TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
		Preliminaries		
1.	Welcomes, Apologies, Announcements	Chair		**0900**
2.	Declarations of Interest	Chair		
3.	Minutes of Previous Meeting: 22 May 2026	Chair	Approval	**Enclosed**
4.	Actions & Matters Arising	Chair	Information	**Enclosed**
5.	Chair's Report	Chair	Approval	**0905** *5 mins* **BT/25-26/060**
		Strategic		
6.	Executive Report	Vice-Chancellor	Discussion	**0910** *60 mins* **BT/25-26/061**
7.	Research Distinctiveness: an initial mapping	DVC & Provost	Discussion	**1010** *45 mins* **BT/25-26/062**
8.	University Finances: a. Chief Financial Officer Report	Chief Financial Officer	Discussion	**1055** *25 mins* **BT/25-26/063**
		BREAK @ 1120, 15 MINS		
9.	Estates Strategy Progress Report	Vice-Chancellor	Discussion	**1135** 60 mins **BT/25-26/064**
		LUNCH @ 1235, 40 MINS		

	TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
10.	Modern Network	Chief Operating Officer & Registrar	Approval	**1315** *40 mins* **BT/25-26/065**
11.	Business School Update	DVC & Provost	Discussion	**1355** *30 mins* **Presentation**
12.	Health, Safety & Wellbeing Annual Report	Chief Operating Officer & Registrar	Approval	**1425** *20 mins* **BT/25-26/066**
13.	Staff Mental Health and Wellbeing	Chief Operating Officer & Registrar	Discussion	**1445** *30 mins* **BT/25-26/067**
	Assurance			
14.	Mumbai Enterprise Campus: Pre Launch Readiness Report	PVC Global	Information	**1515** *10 mins* **Presentation**
15.	Report from the Audit and Risk Committee (1 June meeting)	Chair of ARC	Approval	**1525** *10 mins* **BT/25-26/068**
16.	Report from Culture & Inclusion Committee (8 June meeting) a) Harassment and Sexual Misconduct Policy	Chair of CIC	Approval	**1535** *10 mins* **BT/25-26/069**
17.	Report from Nominations Committee (12 June meeting)	Chair of NomCo	Approval	**1545** *10 mins* **BT/25-26/070**
18.	Report from Finance & Investments Committee (18 June meeting)	Chair of FIC	Information	**1555** *10 mins* **BT/25-26/071**
19.	Report of Infrastructure Planning Committee (18 June meeting)	Chair of IPC	Information	**1605** *10 mins* **BT/25-26/072**
20.	Annual Report on Freedom of Speech	DVC & Provost	Approval	**1615** *10 mins* **BT/25-26/073**

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CONSENT ITEMS
(questions to be submitted in advance)

Consent items on the meeting agenda are pre-approved. If trustees have any specific questions about these items, we kindly request that they submit them in advance to the Governance Team, who can advise the Chair. The Chair will then determine how to address these items within the meeting.

21.	University Secretary's Report: • Introduction of a contractual PILON clause	University Secretary	Approval	**1625** *0 mins* **BT/25-26/074**
22.	Student Matters: • 2026 Degree Outcomes Statement • Student Agreement 2026/27 • Student Protection Plan (SPP) 2026/27 • Annual Student Academic Appeals Report 2025 (in reading pack) • Annual Student Complaints and Mediation Report 2024/25 (in reading pack) • Student Disciplinary Regulations 2026/27(in reading pack) • Programme Approval Matters (in reading pack) • Bristol SU Academic Advice Report 2024/25 (in reading pack) • Bristol SU Elections Report 2026 (in reading pack) • Bristol SU Annual Statement of Legal Compliance 2024 – 2025 (in reading pack)	University Secretary	Approval	**1625** *0 mins* **BT/25-26/075**

Any Other Business

23.	Any Other Business			**1625**
24.	Date of Next Meeting:			

TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE

- Board of Trustees Meeting - Friday 2 October 2026, Temple Quarter