MEETING OF BOARD OF TRUSTEES
FRIDAY 27 MARCH 2026

THEATRE ROOM, SEVEVENTH FLOOR, OSBORNE CLARK, HALO BUILDING, COUNTERSLIP, BRISTOL BS1 6AJ

0900 – 1500

AGENDA

	TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
		Preliminaries		
1.	Welcomes, Apologies, Announcements	Chair		**0900**
2.	Declarations of Interest	Chair		
3.	Minutes of Previous Meeting: 30 January 2026	Chair	Approval	**Enclosed**
4.	Actions & Matters Arising	Chair	Information	**Enclosed**
5.	Chair's Report	Chair	Approval	**0905** *10 mins* **BT/25-26/033**
		Strategic		
6.	Executive Report	Vice-Chancellor	Discussion	**0915** *80 mins* **BT/25-26/034**
7.	University Finances: a. Chief Financial Officer Report	Chief Financial Officer	Discussion	**1035** *20 mins* **BT/25-26/035**
	BREAK @ 1055, 20 MINS			
8.	Temple Quarter Enterprise Campus	DVC & Provost	Discussion	**1115** 40 mins **BT/25-26/036** **Presentation**
9.	Mumbai Enterprise Campus report	PVC Global and Chief Operating	Discussion	**1155** *20 mins* **Presentation**

	TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
		Officer & Registrar		
	LUNCH @ 1215, 45 MINS			
		Developmental		
10.	Research and Innovation: Commercialisation	PVC Research & Innovation	Discussion	**1300** *60 mins* **BT/25-26/037** **Presentation**
		Assurance		
11.	Student Mental Health & Wellbeing Annual Report	DVC & Provost and Chief Operating Officer & Registrar	Approval	**1400** *25 mins* **BT/25-26/038**
12.	Report from Infrastructure Planning Committee (5 February 2026)	Chair of IPC	To note	**1425** *10 mins* **BT/25-26/039**
13.	Report from Finance and Investment Committee (26 February 2026)	Chair of FIC	Approval	**1435** *10 mins* **BT/25-26/040**
14.	Report from the Audit and Risk Committee (2 March 2026)	Chair of ARC	Approval	**1445** *10 mins* **BT/25-26/041**
15.	Report from Nominations Committee (13 March 2026)	Chair of Nomco	To note	**1455** *5 mins* **BT/25-26/042**
		CONSENT ITEMS **(questions to be submitted in advance)** Consent items on the meeting agenda are pre-approved. If trustees have any specific questions about these items, we kindly request that they submit them in advance to the Governance Team, who can advise the Chair. The Chair will then determine how to address these items within the meeting.		
16.	University Secretary's Report a. Ordinance 4 – changes related to Finance and Investments Committee b. Acceptance and Refusal of Donations Policy c. Board Delegation Schedule d. Student Complaints Annual Report	University Secretary	Approval	**1500** *0 mins* **BT/25-26/043**

	TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
17.	Access and Widening Participation Plan	DVC and Provost	Approval	*0 mins* **BT/25-26/044**
18.	University of Bristol Annual Statement on Research Integrity	DVC and Provost	Approval	*0 mins* **BT/25-26/045**
	Any Other Business			
19.	Any Other Business			**1500**

20. Date of Next Meeting:

- Friday 22 May 2026 – Burges Salmon