



MEETING OF BOARD OF TRUSTEES
FRIDAY 3 OCTOBER 2025



AGENDA

TITLE		PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
Preliminaries				
1.	Welcomes, Apologies, Announcements	Chair		0900 5 mins
2.	Declarations of Interest	Chair		
3.	Minutes of Previous Meeting: 18 July 2025	Chair	Approval	Enclosed
4.	Actions & Matters Arising	Chair	Information	Enclosed
5.	Chair's Report	Chair	Information	0905 10 mins BT/25-26/001
Strategic				
6.	Executive Report	Vice-Chancellor	Discussion	0915 80 mins BT/25-26/002
7.	Finance Report	Chief Financial Officer	Discussion	1035 40 mins BT/25-26/003
BREAK @ 1115, 15 MINS				
8.	Education and Student Experience: National Student Survey (NSS) Results (Context, Analysis and Proposed Actions)	PVC Education & Students	Discussion	1130 60 mins BT/25-26/004
LUNCH @ 1230, 30 MINS				
9.	SU Sabbatical Officers Presentation	Vice-Chancellor	Discussion	1300 30 min Presentation only
10.	Civic Engagement: APVCs and Reparative Futures	PVC Global Engagement	Discussion	1330 60 mins Presentation only

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11.	US2030: Professional Services Transformation Programme	Chief Operating Officer & Registrar	Discussion	1430 <i>60 mins</i> BT/25-26/005 And Presentation
Assurance				
12.	Report from Audit and Risk Committee	Chair of Audit and Risk Committee	Discussion	1530 <i>5 mins</i> Verbal
13.	Report from Culture and Inclusion Committee	Chair of Culture and Inclusion Committee	Discussion and Decision re ToRs	1535 <i>5 mins</i> BT/25-26/006
CONSENT ITEMS (questions to be submitted in advance)				
*Consent items on the meeting agenda are pre-approved and marked with an asterisk. If trustees have any specific questions about these items, we kindly request that they submit them in advance to the Governance Team, who can advise the Chair. The Chair will then determine how to address these items within the meeting.				
14.	Report of the University Secretary	University Secretary	To Approve	1535
a.	Ordinance 8 amendments			BT/25-26/007a
b.	The Second University of Bristol Fund (Zutshi Smith Lecture Series)			BT/25-26/007b
Any Other Business				
15.	Any Other Business			1540
16.	Date of next meeting 21 November 2025			