MEETING OF BOARD OF TRUSTEES
FRIDAY 18 JULY 2025

[redacted]

AGENDA

	TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
	Preliminaries			
1.	Welcomes, Apologies, Announcements	Chair		**0900**
2.	Declarations of Interest	Chair		
3.	Minutes of Previous Meeting: 23 May 2025	Chair	Approval	**Enclosed**
4.	Actions & Matters Arising	Chair	Information	**Enclosed**
5.	Chair's Report	Chair	Information	**0905** *5 mins* **BT/24-25/058**
6.	Report of the Nominations Committee	Chair of NomCo	Approval	**0910** *10 mins* **BT/24-25/059**
	Strategic			
7.	Executive Report	Vice-Chancellor	Discussion	**0920** *75 mins* **BT/24-25/060**
8.	Project Mango			**1035** *45 mins*
	a) Report of the Finance & Investments Committee	Chair of FIC	Approval	**BT/24-25/061A**
	b) Mumbai Enterprise Campus Joint Venture outline	PVC Global Engagement	Approval	**BT/24-25/061B**
	c) Mumbai Enterprise Campus Governance Model		Information	**BT/24-25/061C**

	TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
	d) Russell Group Comparison summary		Information	**BT/24-25/061D**
	BREAK @ 1120, 10 MINS			
9.	Finance Report	Chief Financial Officer	Discussion	**1130** *20 mins* **BT/24-25/062**
10.	Property Disposal	Chief Financial Officer	Approval	**1150** *55 mins* **BT/24-25/063**
	LUNCH @ 1245, 45 MINS			
11.	Key University Risk Review	Chief Operating Officer & Registrar	Discussion	**1330** *20 mins* **BT/24-25/064**
		Assurance		
12.	Board Effectiveness Review Report	Chair	Approval	**1350** *40 mins* **BT/24-25/065**
13.	University Secretary's Report to include: • Ordinance 4 amendments • Ordinance 8 amendments • Ordinance 10 amendments • Ordinance 11 amendments	University Secretary	Approval	**1430** *10 mins* **BT/24-25/066**
14.	OfS New E6 ongoing condition of registration: Sexual Misconduct and Harassment Policy	University Secretary	Approval	**1440** 10 mins **BT/24-25/067**
15.	Report of the Audit & Risk Committee to include: • Freedom of Speech Annual Report 2023-24	Chair of ARC	Approval	**1450** *20 mins* **BT/24-25/068**

	TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
16.	Freedom of Speech Code of Practice	Deputy Vice-Chancellor and Provost	Approval	**1510** *5 mins* **BT/24-25/069**

CONSENT ITEMS
(questions to be submitted in advance)

*Consent items on the meeting agenda are pre-approved and marked with an asterisks. If trustees have any specific questions about these items, we kindly request that they submit them in advance to the Governance Team, who can advise the Chair. The Chair will then determine how to address these items within the meeting

16.	Student Matters: • Student Academic Appeals Annual Report* • Annual Report on SU Legal Compliance* • Compliance with the Education Act 1994, Section 22 Code of Practice)* • SU Elections Report* • Degree Outcomes Statement* • Student Agreement* • Student Protection Plan*	University Secretary	Approval	*0 mins* **BT/24-25/070**

Any Other Business

17.	Any Other Business			**1515**

18. **Date of Next Meeting:** Friday 3 October 2025, location tbc
Date of Board Dinner: Thursday 2 October 2025, Hotel du Vin, Bristol

Meeting closes at 1520