MEETING OF THE BOARD OF TRUSTEES
Friday 5th October 2018 9:00 – 16:00
Engineers House, The Promenade, Clifton Down, Bristol BS8 3NB

09:30  1. Welcome and announcements
To include:
- Newly Appointed Academic and Professional Service Trustees

2. Apologies

3. Declaration of interests

4. Minutes of previous meeting (6 July 2018)

5. Matters arising and actions

09:35  6. Chair's report  
Appointment of Registrar and Secretary  
BT/18-19/001

09:50  7. Vice-Chancellor's report  
BT/18-19/002

10:30  Refreshment Break

10:45  8. Strategic Priority Update*  
Estates Strategy - Barra Mac Ruairi (30 mins)  
Staff Survey – HR (15 mins)  
PRESENTATION
PRESENTATION

11:30  9. Finance Update*  
July Management Accounts  
USS Pension  
BT/18-19/003  
BT/18-19/004

12:00  10. Update & Discussion on Court Reform  
BT/18-19/005

12:15  11. Update on Alumni Association  
ORAL UPDATE

12:20  12. Committee and other Reports  
Audit Committee – 10 September  
Appointment of Auditors  
BT/18-19/006

Membership Appointments and Governance Group – 11 September  
BT/18-19/007

Education & Student Experience Committee - 18 July & 19 September  
BT/18-19/008

Standing items
- Equality and diversity implications
- Communications and consultation

12:40 Close of business meeting
DEVELOPMENT SESSIONS

13:20: **Alistair Jarvis - CEO UUK**
   Alistair is joining us to share his perspectives on the emerging themes within the HE Sector including Brexit, Student Experience, Public Impact and Funding

14:20  Refreshment break

14:30  **Facilitated Session – Risk & Risk Appetite**
   **Intended Outcomes:**
   1) More detailed scoring mechanism incorporating a measure of risk appetite leading to development of Key Risk Indicators
   2) New view of the risk register to facilitate better quality board decision making

16:00  Close

**Date of next meeting**
9 November 2018 @ 9.00am
Please send apologies to: governance@bristol.ac.uk