		ESC) Impler	nentatio	on Plan 2015-2016					
Strategy referred to	Sub-Area	Action	Start Time	End Time	Status	Cost	Policy Objective	Strategy Objective	Target	ESD Strategic Objective
Strategy action relates to	e.g. legislation, awareness	The actions should relate back to our strategy and policy objectives	mmyy	mmyy	On target Not on target Complete	Yes No Possible	Specific Policy reference	Strategy objective ref and/or Legislation ref	Target	ESD Strategic Objective
Teaching and Research	MRR	Identify how the REF, Impact and TEF agendas/activities can impact on ESD activities and how ESD can be adapted.	Sep-15	Jul-16	Not on target (in progress) (Uni. Discussing new REF terms, PACE & RED working on engage. Agenda; TEF part of BF, this aspect complete)	No	1,2,6	TS2	T2	3
Teaching and Research	MRR	Develop systems to conduct contextualised baseline mapping for undergraduate and taught postgraduates, measure changes biennally.	Sep-15	Jul-16	On target (ongoing, now moved to BF)	No	1,2,6	TS2	T2	3
Teaching and Research	Teaching	Assist schools in running any sustainability units and/or support ESD curriculum innovation on request. Provide ESD support, direction, and engagement as required.	Sep-15	Jul-16	On target (ongoing included in BF as well as individual request)	No	1,2,7	TS3	Т3	2
Teaching and Research	Teaching	Develop a toolkit for academics on how to get involved in ESD along the lines of the student engagement 4 step approach.	Sep-15	Jul-16	Complete (SU's curriculum change tool kit - this is not what the tool kit is as its aimed at students not academics. I'm not sure what this one means anymore)	No	1,2,6	TS2	T2	2

		ESD) Implen	nentatio	on Plan 2015-2016					
Teaching and Research	Teaching	Develop ways to enable student lead curriculum change	Sep-15	Jul-16	On target (SU, Green Curriculum team, Student tool kit)	No	1,2,6	TS2	T2	2
Teaching and Research	Teaching	Engage student leaders	Sep-15	Jul-16	On target (SU, Green Curriculum team, training at relevant events)	No	1,2,6	TS2	T2	2
Teaching and Research	Resources	Develop funding mechanisms for permanent staffing/resourcing the ESD initiative	Sep-15	Jul-16	On target (Uni picked up HEFCE funding until Jul2017; BF funding thereafter - still no funding for permenant staff)	yes	1,2,6	TS1 & 2	T2	5
Teaching and Research	Resources	Develop an ESD management structure which will help with succession planning as well as ESD implementation	Sep-15	Jul-16	On target (ESD report to BF stream leaders)	yes	1,2,6	TS1 & 2	T2	5
Teaching and Research	Communication	Develop a network of staff engaged with the ESD agenda and identify one lead contact per faculty	Sep-15	Jul-16	On target(ESD network & BF)	No	1,2,6	TS2	T2	1
Teaching and Research	Communication	Promote activity internally and to the wider sector through journal articles, conference presentations and reports, formal accreditation such as ISO14001, the wiki site, social media and any other opportunities	Sep-15	Jul-16	On target (articles and conferences attended as part of the HEFCE project, see wiki site)	No	1,2,6	TS2	T2	4
Teaching and Research	Resources	Investigate other university structures that could support ESD, eg Innovation	Sep-15	Jul-16	Complete (through BF)	No	1,2,6	TS2	T2	1
Teaching and Research	Communication	training opportunities as appropriate through staff bulletins (2x term), Cabot mailing (monthly), University	Sep-15	Jul-16	Complete	No	1,2,6	TS2	T2	4
Teaching and Research	Training	staff training opportunities including the Teaching and Learning in Higher Education (TLHE) programme	Sep-15	Jul-16	Complete (through CREATE)	No	1,2,6	TS2	T2	2

		ESD) Impler	nentatio	on Plan 2015-2016					
Teaching and										
Research	Communication	Map symposium outcomes	Sep-15	Jul-16	Complete	No	1,2,6	TS2	T2	4
Teaching and					Complete (changed to		, ,-			
Research	MRR	Review the ESD strategy	Sep-15	Jul-16	ESD objectiveS)	No	1,2,6	TS2	T2	5
		Explore the development of effective								
Teaching and		KPIs to monitor continuous								
Research	MRR	improvement in an in-depth and	Sep-15	Jul-16	Complete (RF)	No	1,2,6	TS2	T2	3
Teaching and		Review current activity in the sector to see where we can learn and			Complete (attending					
Research	Training	improve with regards to ESD	Sep-15	Jul-16	conferences)	No	1,2,6	TS2	T2	2
research	Training	Improve with regards to LOD	0ep-10	Jul-10	,	140	1,2,0	102	12	
		Critically, reviews and all and an			On target (delivered					
		Critically review any pledges or commitments proposed for the			GAP & UPARC - sust. Avail. To all UG; BF					
Teaching and		University in relation to ESD, eg			will extend this to incl.					
Research	MRR	GAP etc.	Sep-15	Jul-16	PG)	No	1,2,6	TS2	T2	3
Teaching and		Participate in and support Bristol	3 5 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7				1,2,0	1.02		
Research	Teaching	Futures Intitiative	Sep-15	Jul-16	On target (ongoing)	No	1,2,6	TS2	T2	2
	<u> </u>	ESD Stail to attend events within the			3 7 7 7 7 7 7 7		, ,-			
Teaching and	0	University to promote ESD to staff,	0 45	11.40	0 - ()	N. I -	4.0.0	T00	то	4
Research	Communication	minimum four events a year.	Sep-15	Jul-16	Complete (ongoing)	No	1,2,6	TS2	T2	4
					Complete (through BF					
		Investigate how the 'engaged			PACE strand, SU					
Teaching and	0 ' "	university' agenda can act as a	0 45	1 1 40	activities - HEFCE		4.0.0	T0 0		
Research	Communication	vehicle for sustainability delivery. Develop links and initiatives to	Sep-15	Jul-16	project)	No	1,2,6	TS2	T2	1
		employability and enterprise, within								
Teaching and		sustainability, through consultation			Complete (through BF					
Research	Training	with staff at the Students' Union,	Sep-15	Jul-16	actions)	No	1,2,6	TS2	T2	1
		Investigate way to create a								
Teaching and		repository of undergraduate			Not complete (awaiting					
Research	Research	disserations.	Sep-15	Jul-16	potential links to BF)	No	1,2,6	TS1	T1	3
Teaching and		Development open to	1							
Research	Teaching	undergraduates.	Sep-15	Jul-16	Complete	No	1,2,6	TS2	T2	2
		Ensure the University runs specific	200 .0				.,_,	1.52		
		Masters Programmes relating to	1							
		sustainability e.g. Environmental	1		Complete (these					
Teaching and		Policy & Management, Earth			courses ran again this					
Research	Teaching	Systems Science, Water and	Sep-15	Jul-16	year)	No	1,2,6	TS2	T2	2

		ESD	Impler	nentatio	on Plan 2015-2016					
Teaching and Research	Communication	Review outputs and legacy of the HEFCE project	Sep-15	Jul-16	Complete (reports, planned publications & future respository plans)	No	1,2,6	TS2	T2	1
Teaching and Research	Training	Run student training courses including Carbon auditing, waste Auditing, Green Impact auditing.	Sep-15	Jul-16	Complete	yes	1,2,6	TS2	T2	2
Teaching and Research	Training	Offer training to non-academic professional staff (e.g. library IT sports, careers), minimum 1 a year	Sep-15	Jul-16	Complete (CREATE training open to non-academic staff; future plans in discussion by AT with AQPO)	No	1,2,6	TS2	Т2	2
Teaching and Research	MRR	Run segmentation survey for all staff triennally.	Sep-15	Jul-16	On target (planned for 2018)	No	1,2,6	TS2	T2	3
Teaching and Research	Teaching	ESD placements related to student projects	Sep-15	Jul-16	Complete (through BF and PACE)	No	1,2,6	TS2	T2	2
Teaching and Research	Training	University Estate to be used as a learning resource and to utilize the expertise of the Universities support staff. Map other institutions' best	Sep-15	Jul-16	Complete (ongoing offer, continuing through BF)	No	1,2,6	TS2	T2	2
Teaching and Research	Training	Support existing and develop new informal curriculum opportunities	Sep-15	Jul-16	Complete (through BF and SU Sustainabilty Team)	No	1,2,6	TS2	T2	2
Teaching and Research	Communication	information to ensure ESD is reflected appropriately	Sep-15	Jul-16	Complete	No	1,2,6	TS2	T2	4
Teaching and Research	MRR	Map existing informal curriculum activities within the University	Sep-15	Jul-16	Not complete (awaiting potential links to BF)	No	1,2,6	TS2	T2	2

Reference EMS: Issued by Martin Wiles: Approved by Martin Wiles. Issue date October 2016. Version 6. Issue 2.