

# SUSTAINABLE DESIGN OF FORWARD OPERATING BASES

Sustainable Forward Operating Bases 2012  
London Hilton Olympia, 20<sup>th</sup>-21<sup>st</sup> March

Work originally presented at the 6th IEEE Intl Conf. on System-  
of-Systems Engineering, SoSE 2011, Albuquerque NM

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# Outline

- Background and motivation
- Key facts
- Requirements and design concepts
- Simulation evaluations
- Conclusions and challenges





# Background and motivation



Industrial Doctorate Centre in Systems

## Engineering doctorate programme in Systems at Bristol

– £8M+ EPSRC sponsored (2007-2017), 70+ research students funded to today, first graduations last summer

– 30+ industrial sponsors

– Wide range of domains: civil, aero, mech, comp sci, elec eng

With applications in defence, nuclear, safety, sustainability, manufacturing, automotive, IT, ...



# Background and motivation

- The idea for this paper came from attending SoSE 2010 (Loughborough, UK)
- Discussed with industrial liaison the possibility of exploring the efficiency of some design concepts via postgraduate student work
- The resulting work was originally presented at SoSE 2011 last summer (Albuquerque, US)



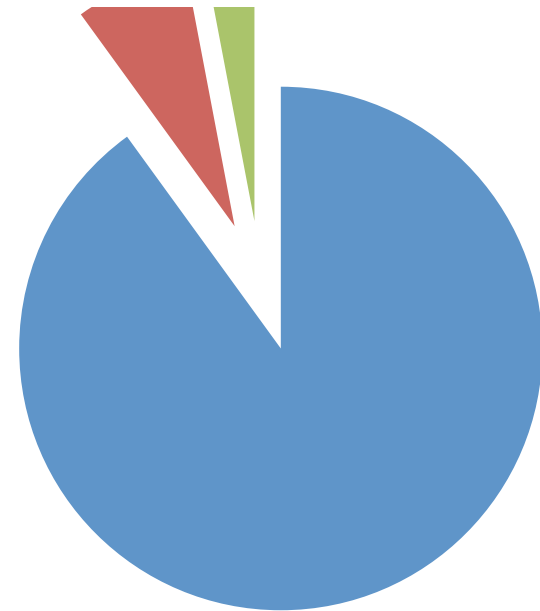
# Key facts

- FOB inwards supply chain footprint:
  - 50% fuel supply
  - 30% water
  - 20% various
- Removal of waste another potentially sizeable task



# 🌿 Key facts

- Protection accounts for as much as 90% of the fully burdened cost of fuel
- 3% of the total amount of fuel in Afghanistan represents 25% of the entire fuel costs



- Force Protection
- Purchase cost of diesel
- Moving and storing fuel



# Key facts

- Several initiatives to deliver more sustainable bases, e.g.
  - Capability Vision of a Self-Sustaining Forward Operating Base, UK MoD
  - Green Warrior Implementation Strategy, US DoD



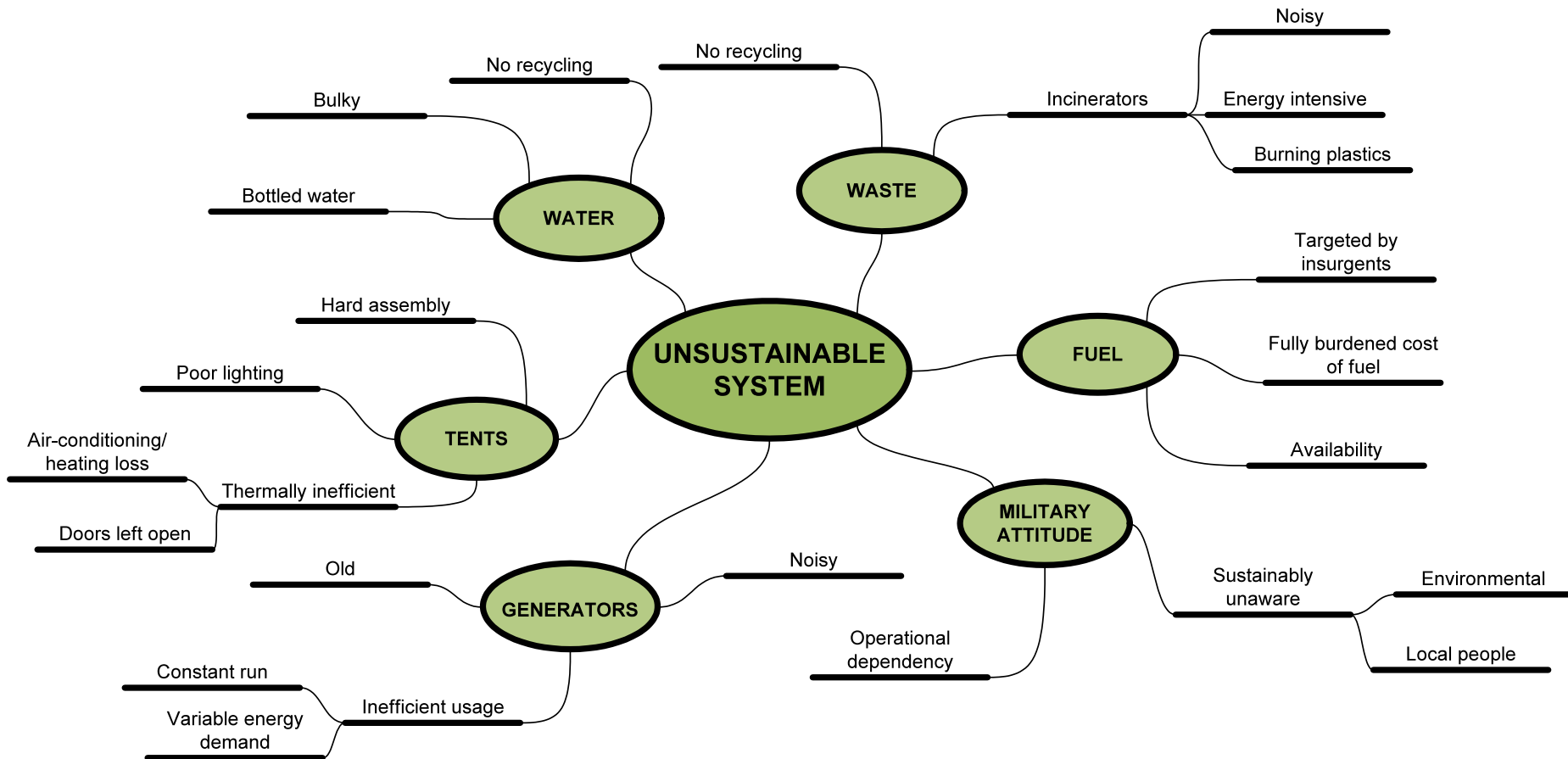
# Typical deployment

- Semi-permanent or temp structures
  - B-huts and/or tents
- Larger establishments may include MWR facilities adding to the baseline power requirements
- US usually higher demands from UK equivalent
  - Typical UK req for 100 men: 17 kW
  - US guidelines:
    - ‘1kW of peak demand per person’
    - ‘company size FOB will require 1000kWh of electric energy per day’ (US Navy source)





# An unsustainable FOB



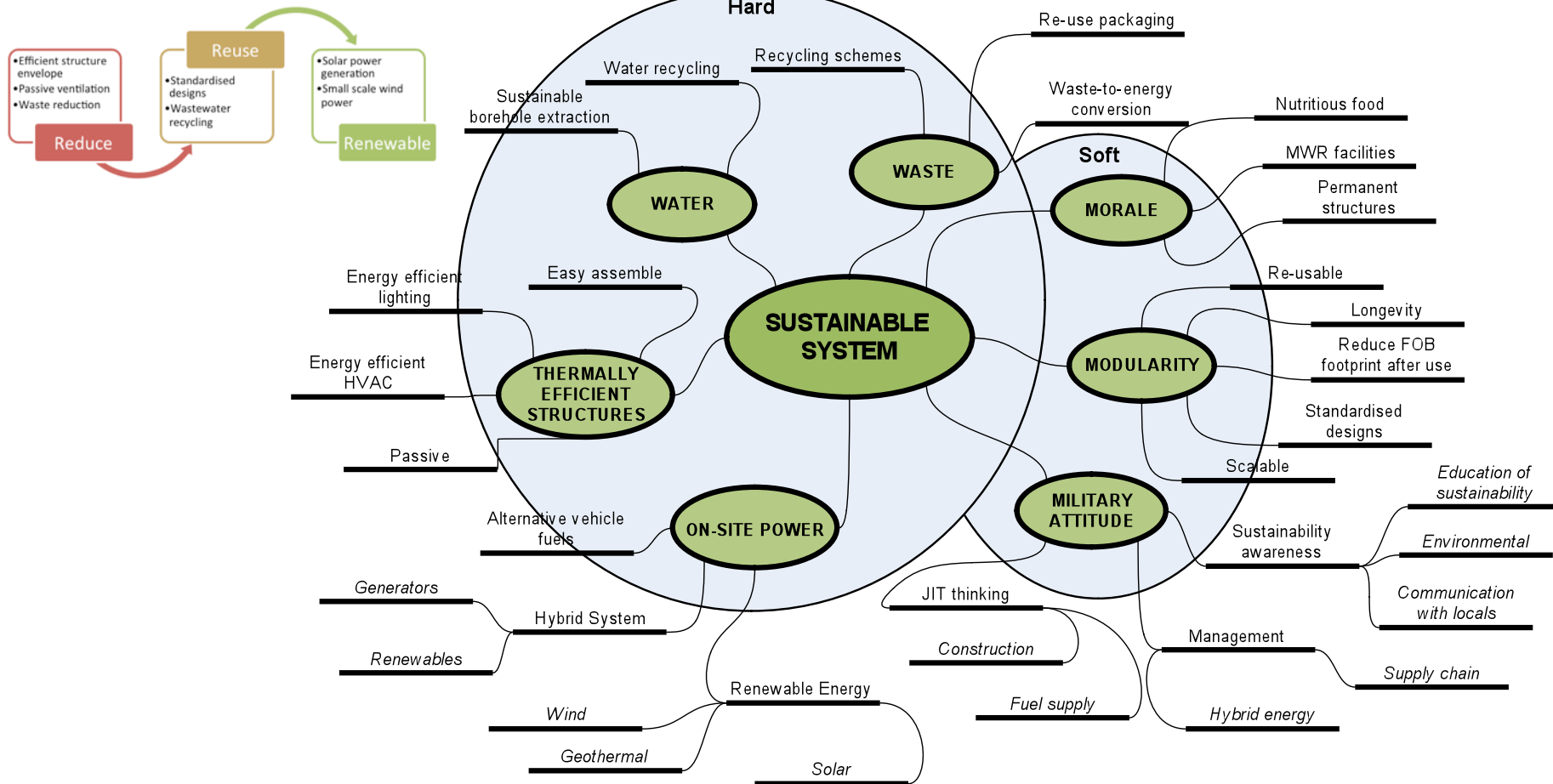
# S/h analysis sample



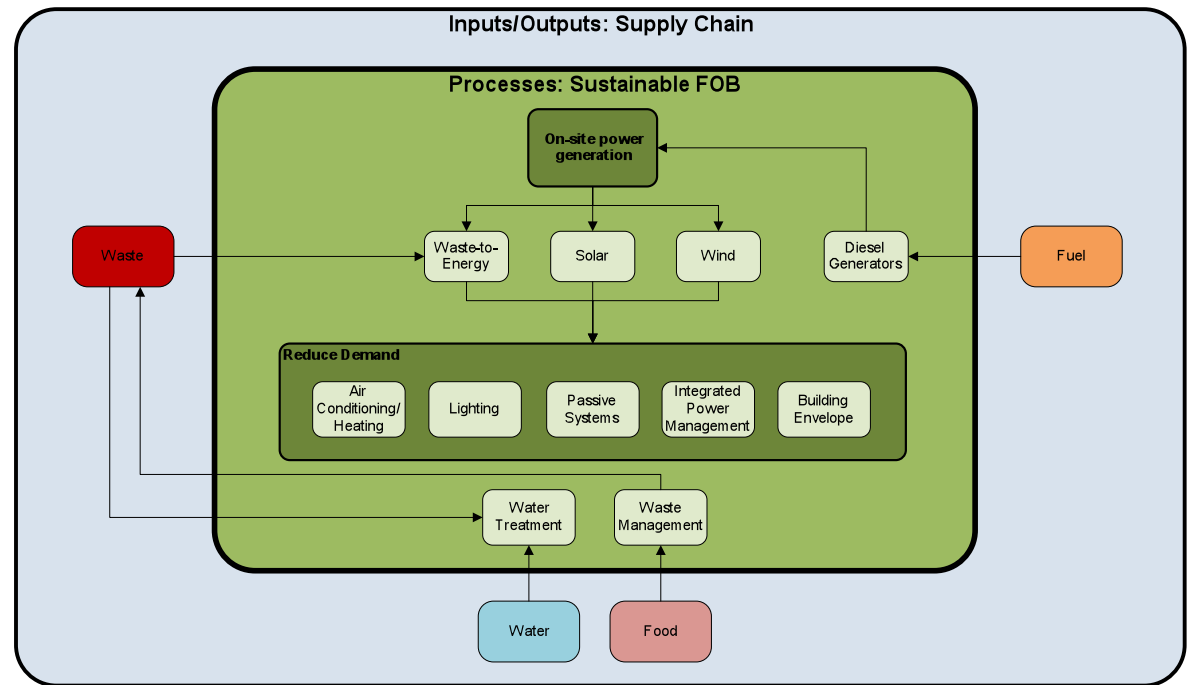
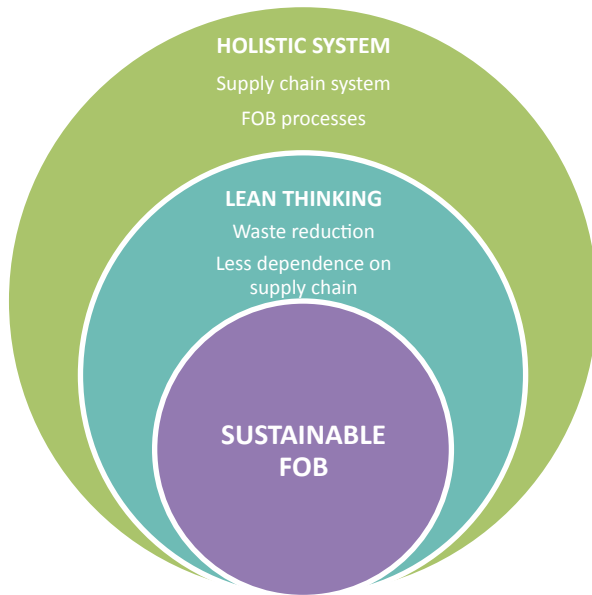
Stakeholder	Influence	Interest	Perceived Advantages	Perceived Disadvantages
Ministry of Defence	H(igh)	H	<ul style="list-style-type: none"> <li>Reduction in operating costs to meet budget cuts</li> <li>Reduction in troop casualties</li> </ul>	<ul style="list-style-type: none"> <li>Increase in capital costs</li> <li>Additional R &amp; D costs</li> </ul>
Afghan Military	M(edium)	H	<ul style="list-style-type: none"> <li>Reduced British military vulnerability to attack</li> <li>Greater link between national militaries</li> </ul>	<ul style="list-style-type: none"> <li>Increased use of local resources</li> <li>Jealousy of improved facilities</li> </ul>
British Army	M	H	<ul style="list-style-type: none"> <li>Reduction in supply chain casualties</li> <li>Increased sustainability of FOB</li> <li>Improvements to public image</li> </ul>	<ul style="list-style-type: none"> <li>Increase in capital costs</li> <li>Increase in training provision required</li> </ul>
Soldiers Using FOB	M	M	<ul style="list-style-type: none"> <li>Improved living conditions</li> <li>Reduced exposure to IED's</li> </ul>	<ul style="list-style-type: none"> <li>Skepticism of the effectiveness of implemented technology</li> <li>Additional training required</li> </ul>
Local Residents	L(ow)	L	<ul style="list-style-type: none"> <li>Opportunities for work during construction</li> <li>Increased communication with locals</li> </ul>	<ul style="list-style-type: none"> <li>Decreased work opportunity for supply chain transportation</li> <li>Increased stress on local water resources</li> <li>Increased stress on land</li> </ul>



# Approaching the requirements under a 3Rs philosophy



# Design rationale



# Design decisions

- Much emphasis on power generation elsewhere
  - Lots of technologies, a lot in experimental stage
  - Active element, may become additional target of insurgents
- Instead decided to focus on passive elements
  - Thermal efficiencies of accommodation structures
  - Reducing water waste through recycling and reuse

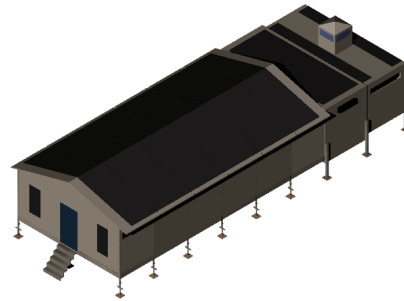
# 🔥 Exploring the performance of different accommodation arrangements

Multi-Criteria Analysis of Sustainability of Investigated Solutions

Type of Structure	Environmental			Operations							Social	Economic				Results	
	Size of Supply Chain	Ease of Re-use	Energy Efficient	Ease of Assembly	Modularity	Ease of Disassembly	Ease of Operation	Robustness	Camouflage	Reliability	Quality of Living	Initial Capital Cost	Operating Cost	Design Life	Maintenance	TOTAL SCORE	RANK
Tent Structure	5	5	1	5	3	4	3	2	4	2	1	4	1	3	4	47	3
Modular Structure	4	5	4	4	5	4	4	4	3	4	4	2	4	4	4	59	1
Containerised Structure	1	5	4	2	3	3	5	4	2	4	4	2	4	4	4	51	2



# 🔥 A LEGO-like standardised structure ( $ST^2$ )



(a)

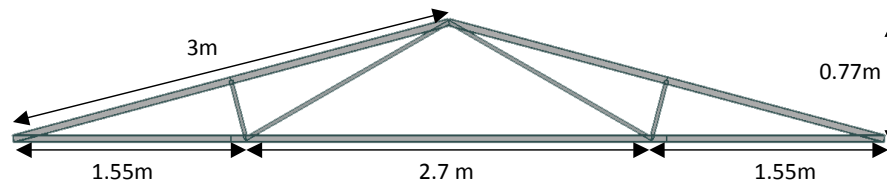
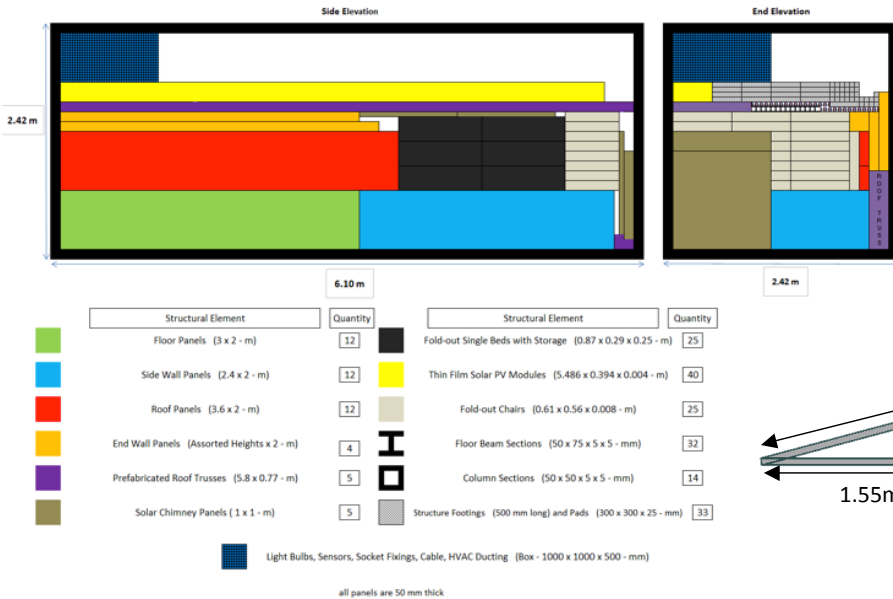
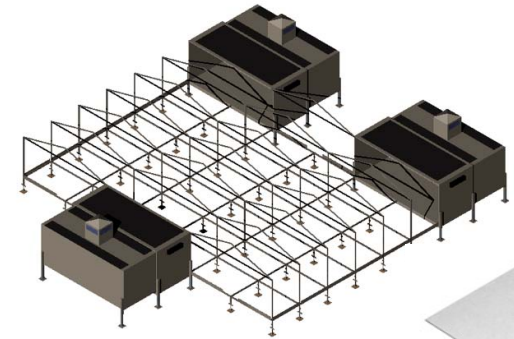


Figure 13: Standardised structure prefabricated roof truss

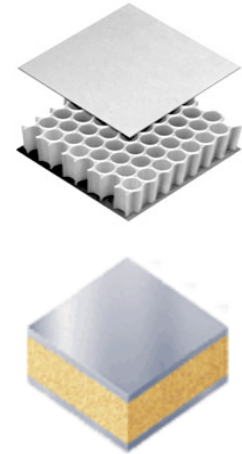


Figure 14: Above: GFRP/Polypropylene honeycomb panel used for the floor

Below: GFRP/Rigid polyurethane foam panel used for the wall and roof

# ST<sup>2</sup> properties

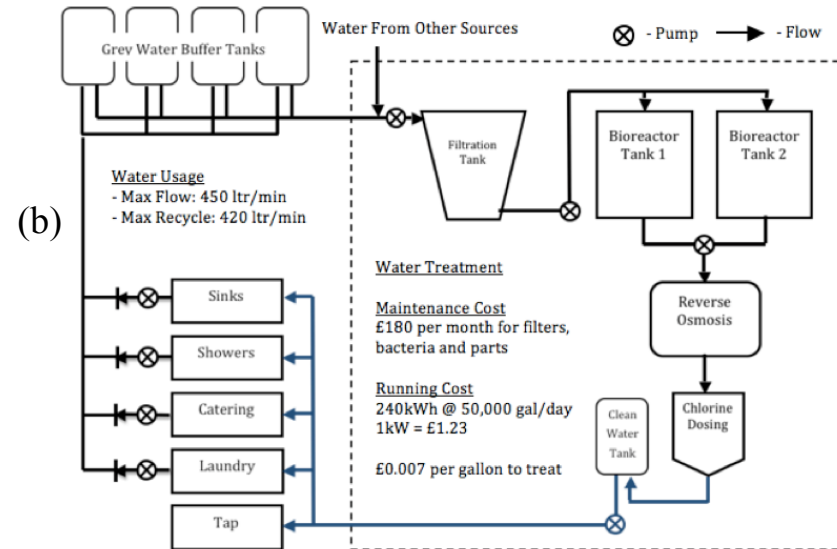
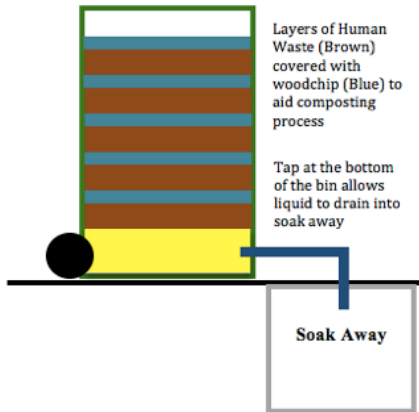
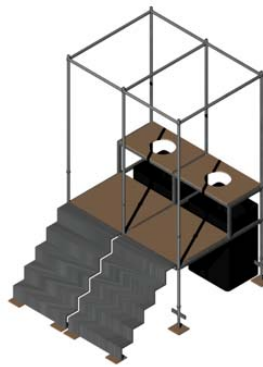
- Each block accommodates 25 men
- Fully incorporated within a standard 20ft container
- Steel structure
  - (+) excellent sectional stiffness, smaller sections can be used to provide equal support
  - (-) More expensive
- Glass-fibre reinforced plastic (GFRP)/polyurethane foam panels (sides) and polypropylene honeycomb (floor)
- Perspex windows – 7% more efficient than glass (u value of 2.7)
- Height-adjustable footings
- Estimated assembly – 4 people, 4 hours (16 man-hrs), based on equivalent amount of live event stage gear set up
- Allows for pre-calculation of power requirements, depending on size of base
- Etc. etc. – please refer to paper or the full tech report



# Waste water treatment



(a)

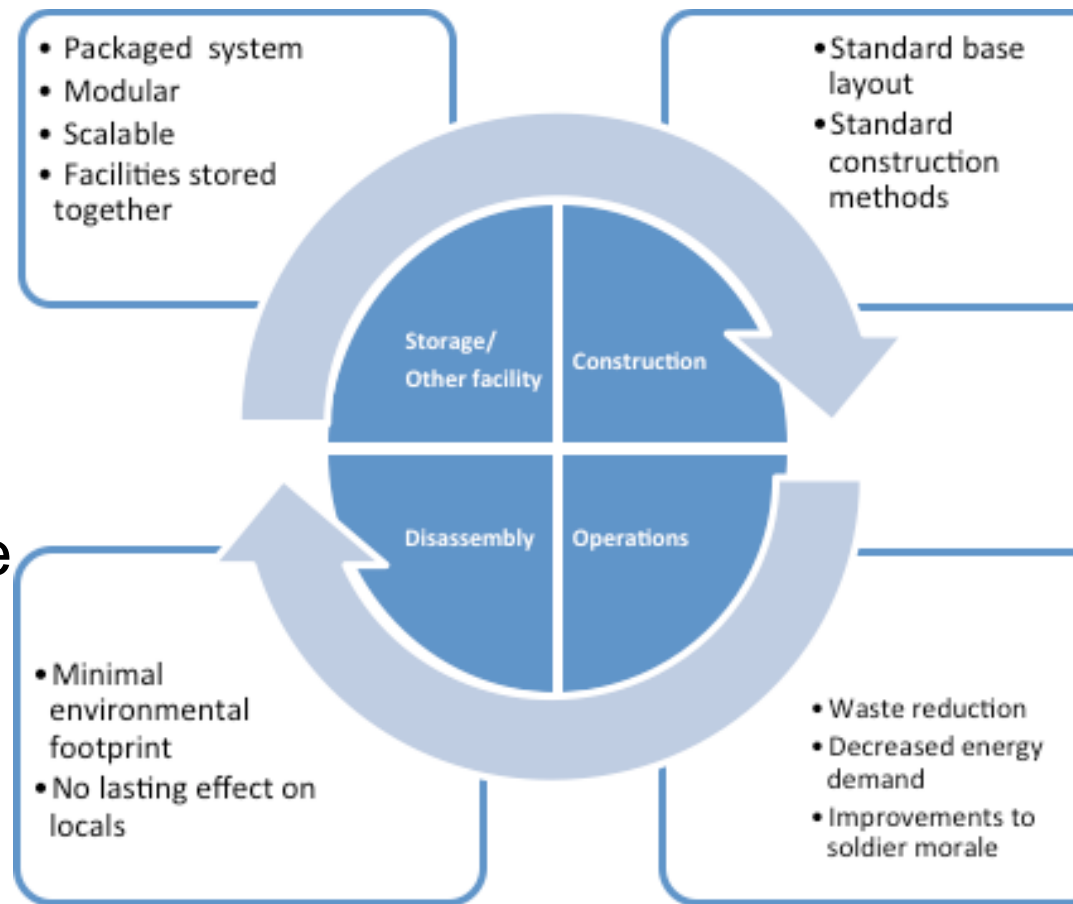


# Waste water system properties

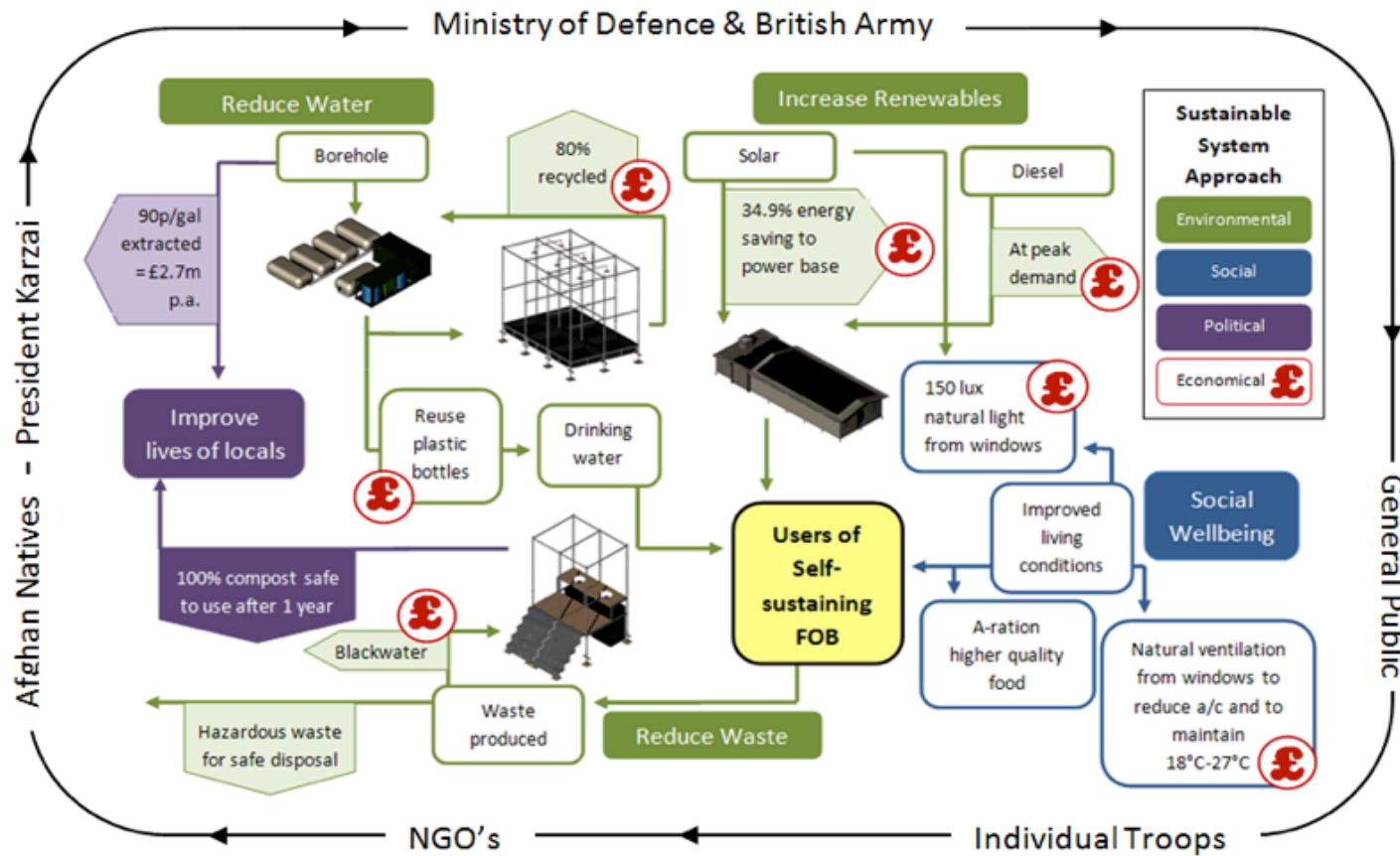
- Composting loos produce rich soil compost
  - Can be used to re-fertilise land after use or in general to maintain the quality of the soil
- Fits into two 20ft ISO containers
- 20k lt pillow tanks can be flat packed
- Peak flow rate 450lt/min
- If micro generation exists showers can plug into it for added boost
  - otherwise conventional black bag system can be used
- Aeration showerheads
  - reduce the amount of water required whilst maintaining good pressure

# 🌿 Lifecycle of our sustainable FOB concept

- The lifecycle of the sustainable FOB follows a sustainable process
- Robust and re-useable components can be removed from the site and re-used at another FOB or moved to storage
- Management of this lifecycle follows that of the 'packaged' FOB system



# 🔥 Design evaluation: Areas of impact



Perceived benefits from our design interventions identified within the FOB and its SoS context

# Design evaluation: Simulation based on IES VE

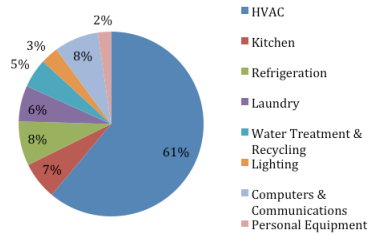


Figure 6. Energy demand in a sustainable FOB

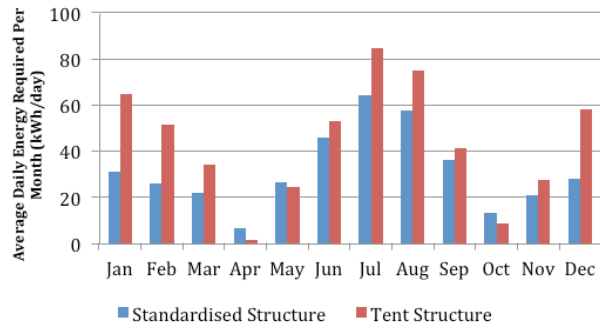


Figure 7. Heating and cooling demands of a standardised structure vs. a typical tent

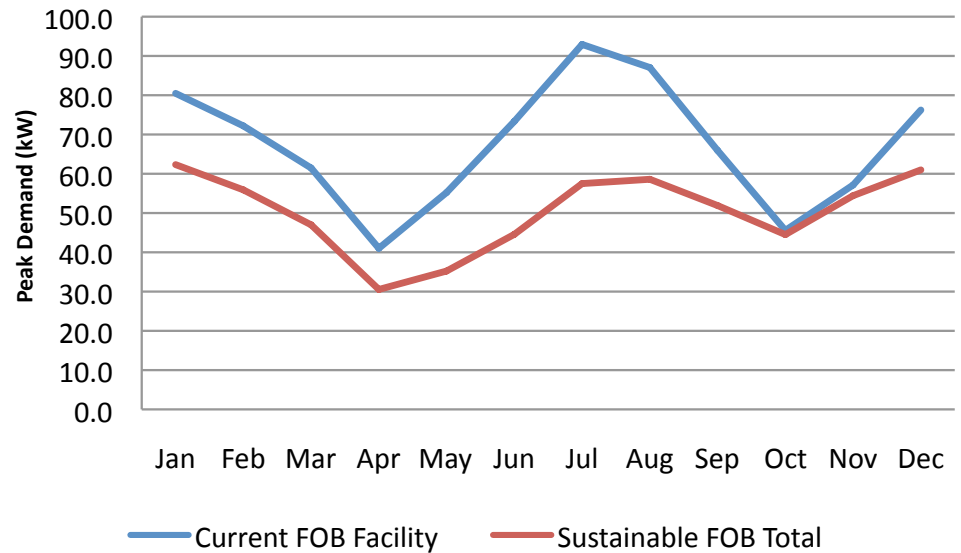


Figure 30: Comparison of annual peak demand of sustainable FOB and the current FOB

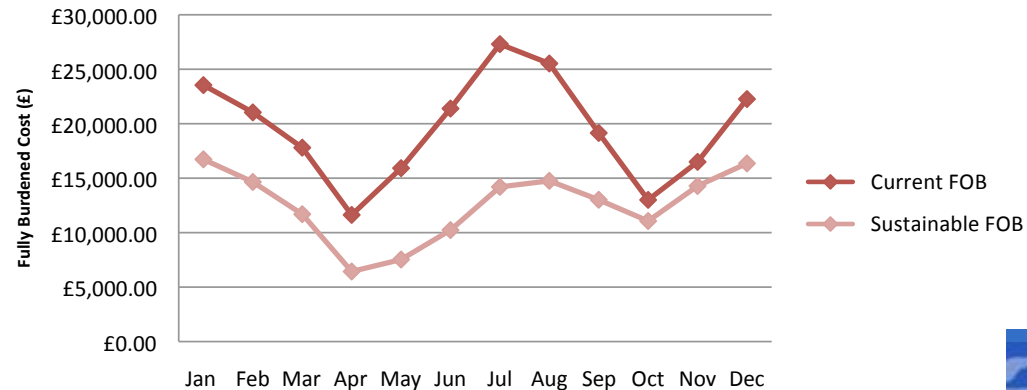


Figure 37: A comparison of the annual cost of fuel required for operating the sustainable FOB and current FOB

# OK, what's the catch?

- Up-front capital expenditure is nearly doubled
- Annual operating cost nearly halved

Table 2. Aggregate figures of costs

Key Financial Information	Current FOB	Proposed FOB	% Change
Initial Capital Cost	£520,600	£972,800	+87
Annual Operating Cost	£10,400,000	£4,800,000	-54
Annual Fuel Cost	£235,100	£131,200	-44

- Not sure we can convince policy makers of the value – what do you think?

 Thank you!

Any questions?

*With many thanks to:*

George Cave, Will Greenwood, Max Harrison and  
Amina Sadiq, now all MEngs in Civil Engineering