Court is asked to:

- **NOTE** the presentation of the University Strategy 2030

### Executive Summary

1. The Strategy 2030 was approved by the Board of Trustees at its meeting on the 19th November. This is the culmination of work that started in the summer of 2020 and has been discussed at length and iterated several times with the Board, Senate, University staff, student and other stakeholders.

2. Having finalised the main University Strategy, we will now turn our attention to the following documents, which will be critical to successful implementation:
   - **Sub-strategies**: setting out specific objectives designed to enable us to achieve the Aims in the University Strategy.
   - **Implementation Plans**: these will detail the main activities we will need to commission, resource, and implement to realise our strategic aims and objectives.
   - **Strategic Performance Indicators**: specific measures used to monitor progress against our strategic objectives in the Sub-Strategies (Key Performance Indicators and Strategic Performance Indicators reported periodically).
   - **Governance arrangements**: these include specific roles and responsibilities in relation to the delivery of the Strategy and its thematic Sub-Strategies and how the University will assure itself of progress; information and reporting arrangements.

   Arrangements for the governance, monitoring, and reporting of progress against the Strategy 2030 will be presented to the Board at its meeting on **4th February 2022**.

3. More information is available on our dedicated [Strategy website](#). During the meeting we will focus on three cornerstones of the Strategy, through presentations and breakout sessions.

Report/Supporting Information attached.  

**NO**