The President of Convocation, The Rt. Hon. the Baroness Hale of Richmond DBE PC (Hon LLD 2002) presided over the meeting. Also in attendance was Mr Bill Ray (BSc 1975), the Chairman of Convocation, and Mrs Tania Jane Rawlinson, the Acting Clerk to Convocation.

The AGM was attended by 79 members of Convocation and was quorate.

Mr Faik Abdul Aziz (BSc 1957); Dr Martin Addy (MB ChB 1958); Dr Ian Ashwell (BA 1950 Certificate in Education 1951 MA 1956 PhD 1964); Mr Thomas Bailey (BA 1964); Rev Stanley Barker (BA 1981 MA 2003); Mr Roy Barlow (BSc 1962); Mr Cavus Batki (BSc 2002); Mr Alan Beal-Forbes (LLB 1961); Mr John Binsted (BA 1954); Mr Sumit Biswas (BSc 1984); Ms Ann Bradford (BSc 1964); Mrs Lilian Brown (BA 1951 Certificate in Education 1952 Honorary MA 2005); Mrs Chryselle Brown (BA 2005); Mr Christopher Burns (BSc 1977); Dr Jennifer Burston (MB ChB 1962); Mrs Sheila Carr (BA 1954); Mr David Clarke (BA 1965); Dr Anthony Codd (MB ChB 1958, MD 1972); Dr John Cook (BSc 1959); Mr Robert Cross (BA 1984); Dr Martin Crossley Evans (BA 1978, PhD 1990); Mr William Davies (BSc 1971); Dr Helen Donoghue (BSc 1967 PhD 1971); Mr John Drew (BA 1956); Mr Robert Dufton (LLB 1983); Dr Murad El-Bakry (EngD 2012); Mr David Ewart (BSc 1977); Colonel Jonathan Frere (BA 1974); Mr Roger Griffin (BA 1964); Mr Charles Gunter (BSc 2006 Certificate in Education 2007 MSc 2009); Mr Alan Ingham (MEng 1999); Mrs Margaret Jaggar (BSc 1955); Mr Trevor Jaggar (BSc (Hons) 1946 Certificate in Education 1952); Mr Michael Jeans (BA 1964); Mrs Janet Kirk (BSc 1968 Certificate
in Education 1970; Mr Norman Lindeman (BSc 195); Dr Edward MacKay (MB ChB 1964); Alderman William Martin (Honorary LLD 2007); Mr Paul Miller (BSc 1955); Mr Graham Mullan (Medicine 1971-72); Mr Clive Owen (BSc 1975 Certificate in Education 1977); Mr Owen Peachey (BSc 2008); Mrs Nicola Press (BA 1975); Mr Philip Quick (BA 1956); Mr Richard Rossington (MA 1994 Diploma 1995 Diploma 1998); Mr Christopher Row (BA 1968); Professor George Sanford (BA 1964); Dr Peter Sansom (BSc 1964); Mr Timothy Scaife (BSc 1976); Mr Alastair Scott (BSc 1965); Mr Clive Owen (BSc 1975); Mr Leon Smith (BA 2005); Ms Victoria Stace (BA 1971); The Ven Jeannette Stigger (BA(Econ) 1954); Mr Michael Symons (BA 1953); Dr Ivan Thompson (MB ChB 1957); Dr Jane Thompson (PhD 1995); Mrs Kathleen Thompson (BSc 1957); Dr Michael Tubbs (BSc 1961 PhD 1964); Mr Roger Tucker (BA 1968 Certificate in Education 1969 BA 1973); Mr Stephen Vause (BSc 1983); Mrs Elizabeth Venner-Pack (LLB 1956, Honorary MA 2007); Mr Patrick Walesby (BA 1981); Mr Keith Walton (BSc 1972); Mr Ian Whiteman (BA 1964); Mr Richard Willis (BSc 1974 Certificate in Education 1975); Mrs Helen Willoughby (BA 1951, Testamur 1952 MA 1999); Mrs Sylvia Wilson (BVSc 1980); Mrs Linda Wilson (LLB 1982); Mrs Alison Wilson (BA 1966); Mr Nicholas Wright (BSc 2001); Mr Graeme Wright (BA 1973).

**Item 1: Apologies for absence**

Apologies had been received from:

Luke Aikman (LLB 2006); Bob Churcher (BA 1972); Andrew Franks (MEng 2010); Dr Stuart Goldsmith (BA 1966, Hon LLD 2007); Brian Holden (BA 1952); Julia Wathen (BSc 1972); Lakkana Yalagala (BEng 1997).

**Item 2: Minutes of the meeting held on Saturday 6 July 2013**

The Minutes were adopted as a true and correct record (proposed by David Clarke, seconded by Bill Ray, and adopted).

There were no matters arising.

**Item 3: Report from the Vice-Chancellor**

The Vice-Chancellor spoke about the University’s recent history of investment in infrastructure. Highlights included the new Life Sciences Building, the development of the Vet School and the increased capacity of Hiatt Baker Hall. He spoke about the increase in student numbers and how higher education had moved from a supply side economy to a demand led economy following the introduction of student fees. The Vice-Chancellor said that the University is an intellectual powerhouse which must have outstanding facilities to match its world-class quality of teaching and research, and that investment puts Bristol into a strong position to address future challenges.

The Vice-Chancellor’s report was received with gratitude.
Item 4: Report from the Chairman of Convocation and Convocation Representative on Council

The Chairman of Convocation (Mr Bill Ray, BSc 1975) reminded the meeting that Convocation has a voice on Council and asked members to contact him to discuss issues which they feel should be raised.

He referred to the slides, produced by Finance Director Mr Andy Nield, which had been circulated in papers prior to the meeting. The Chairman drew attention to the fact that Bristol was one of only two UK universities to have expanded successfully when the Government lifted the cap on student numbers two years ago – and noted that this achievement was down to outstanding foresight and planning by the University’s senior team. Despite student number growth, however, costs continued to be a significant area of focus: pay agreements had been challenging over the years but the collective sense of restraint had helped ensure financial probity. The ambitious capital programme described by the Vice-Chancellor, and the attendant investment required to make it happen, led to particular financial pressures. Further, the Chairman commented on the importance of the new “market economy” for students in which all universities now operate, and within this context he highlighted the increasing importance of income from international students. Though the University is running an operating surplus, this is not the same as a “profit” since the surplus is re-invested in capital programmes and debt payments. Growing the surplus is of paramount importance and needs to reach a level of £20m/year or more in order to ensure a robust ability to manage cash-flow and debt – particularly as Bristol is currently one of the UK’s most indebted universities. The overall context is one of prudent management and forward planning, and Convocation members can be assured that Bristol is steering a careful course through challenging waters.

The Chairman thanked the Convocation Committee who are undertaking a great deal of work on behalf of the alumni community, and highlighted particularly alumni branches in London, Bristol, Cambridge and Hong Kong. He stated that the development of branches is a core part of engagement and a focus for the Committee going forward, particularly in areas including international student recruitment, and careers, especially assisting recent graduates. The continued growth of LinkedIn is another success for the alumni body, and the Chairman noted that numbers in the private alumni network have now reached 16,349.

The Chairman also noted that he wishes alumni to support more strongly university student clubs and societies. He mentioned a personal goal of supporting the Alumni and Student Golf Society in coming years – and of ensuring that alumni are triumphant in future!

The Chairman highlighted the work of several individuals on behalf of Convocation, noting that Linda Wilson (LLB 1982) and Dick Willis (BSc 1974) had done particularly stellar duty this year; and congratulated Convocation Medal winners David Clarke (BA 1965) and Alan Ingham (MEng 1999). The Chairman thanked members of the Convocation Committee who are stepping down, Dr Martin Lunnon and Dr Martin Crossley Evans, for their work.
The Chairman’s report was received with gratitude.

Item 5: Report from the Director of Campaigns and Alumni Relations

Mrs Tania Jane Rawlinson, in her capacity as Director of Campaigns and Alumni Relations, announced to the meeting that the Centenary Campaign goal of raising £100M had been achieved with 6 months to go. This news was met with applause from those present. Mrs Rawlinson illustrated the benefits the money raised had already made including supporting research to help prevent brain damage in newly born children, Alzheimer’s disease and climate change.

Mrs Rawlinson provided the meeting with information which illustrated “Who are Bristol Alumni?” Notable points highlighted were:

- Bristol is now in touch with 112,000 alumni by mail, email and/or phone.
- The average age of alumni is 42 and is slowly going down as student numbers rise.
- Currently there are more men than women but current trends will reverse this.
- Three quarters of alumni did their undergraduate degree at Bristol.
- Alumni who studied an undergraduate degree are more likely to engage with the University.
- Young alumni are more likely to use electronic media to keep in touch with the University than older alumni.
- Overseas alumni are more likely to have studied postgraduate courses.
- One third of contactable alumni live in the wider London area, and 20% of contactable alumni live in Bristol and the wider southwest.

Item 6: Questions and Answers

The Chancellor invited the meeting to ask questions of the Vice-Chancellor, the Chairman of Convocation and the Director of Campaigns and Alumni Relations.

Mrs Lillian Brown (BA 1951) noted that overseas student fee income has become an important income stream to the University, and asked whether – as many overseas nations develop their own higher education provision – there is a risk that demand from overseas students might diminish in time, and an attendant urgency about preserving Bristol’s reputation abroad? The Vice-Chancellor responded, noting that the University’s largest overseas source of students is currently China and that while “dependency” on any one market is not desirable, there are two comforting factors: first, the University is diversifying into emerging markets (such as Mexico); and second, it is calculated that the global demand for student places will remain strong for the medium-term – at least twenty years. In reputational terms, the Vice-Chancellor said that potential students will be attracted to Bristol by the good experience they hear about from alumni, and encouraged alumni to be ambassadors and champions for the University.
Mr Christopher Burns (BSc 1977) asked about financial challenges facing the University. The Vice-Chancellor responded that controlling costs is important alongside developing plans to increase income streams. He said that the University has a plan to build a sustainable model and that it will not be easy to borrow any further.

Mr Robert Dufton (LLB 1983) asked about the value of an alumni network to encourage students to choose Bristol. Mrs Rawlinson responded, noting that alumni networks can be critical in encouraging the brightest and best to apply to Bristol. The Vice-Chancellor said that students and graduates are now connected through the web and virtual networks. The Chancellor said that Bristol is known for engaging alumni and that this is a strong selling point for the University. The Vice-Chancellor stated that 6.4% of alumni give to the University making Bristol similar in participation to state universities in the USA.

Mr John Drew (BA 1956) commented on the need to have up to date amenities in halls and noted he had been surprised by the lack of a shaving point in Clifton Hill House. The Vice-Chancellor gave examples of how the University is investing in student accommodation and said that refurbishment is ongoing across existing student housing. He apologised for Mr Drew’s personal experience and said he expects those rooms will be targeted for refurbishment in years to come.

The Chancellor thanked the Vice-Chancellor, the Chairman of Convocation and the Director of Campaigns and Alumni Relations for their reports and answers to questions from the floor.

**Item 7: Report from the Treasurer of Convocation**

The Treasurer, Mr David Clarke (BA 1965) presented and explained the accounts for the year 2013/14. Mr Clarke indicated that funds were available to assist with developing branches. The meeting was asked if there were any questions for the Treasurer. There were no questions. The Chancellor thanked Mr Clarke for his report.

The meeting accepted the accounts.

**Item 8: Elections and appointments**

a. **Election of the Treasurer of Convocation for the period 2014-17**

The meeting was asked to note that Mr David Alan Clarke (BA 1965) was elected unopposed.

b. **Election of four members of the Convocation Committee for the period 2014-17**
The meeting was asked to note that Mr Luke Aikman (LLB 2006) Mr Clive Richard Scowen (LLB 1980) Mr Dick (Richard) Willis (BSc 1974, PGCE 1975) and Mr Tomas Zalys (BSc 2011) were elected unopposed.

The Chairman of Convocation informed the meeting that a vacancy on the committee has been filled by the co-option of Mrs Sylvia Wilson (BVSc 1980).

The Chancellor thanked Dr Martin Crossley Evans (BA 1978, PhD 1990) for his outstanding service to Convocation as firstly as Clerk to Convocation (a post he was appointed to in 1989) and as the University’s first alumni officer, and in recent years as a member of the Convocation Committee, and as a Convocation Representative on Court. Now that he is stepping down from the Convocation Committee it would be good to find a way to thank him. However, she noted that Dr Crossley Evans had received the Convocation medal some years ago, and that Convocation had also presented the University with a ceremonial baton commemorating his service as Clerk to Convocation when he stepped down from that role. It gives the Chancellor great pleasure that Dr Crossley Evans carries the Convocation Mace at graduation ceremonies when the Chairman of Convocation is present. Thus there is little more that Convocation can give to Dr Crossley Evans except its heartfelt thanks, gratitude and good wishes.

Warm applause from those present confirmed these sentiments.

c. **Election of 25 Convocation representatives on Court for the period 2014-2018**

The meeting was asked to note that Mr James Ashton-Bell (BSc 2009), Mr Roy Barlow (BSc 1962), Mr Edward Beech (BSc 2012), Mrs Chryselle Annamarie Brown (BA 2005), Mr Christopher Terence Burns (BSc 1977), Mr Paul Coombs (BSc 1986), Mr Robert Adam Brisbane Cross (BA 1984), Mr Benedic Davis (MEng 2009), Mr Thomas Flynn (BSc 2013), Ms Sarah Gilbert (BA 1980, Diploma 2000, MSc 2002), Mr Robert Harding (MEng 2006), Professor Peter John Francis Henderson (BSc 1965, PhD 1968), Mr Vishal Katariya (LLM 2000), Mrs Janet Mary Kirk (BSc 1968, Cert Ed 1970), Mr Tony Lynch (BSc 1987), Mr Jacek Antoni Miotla (BSc 1986, MSc 1988), Dr Hannah Nazri (MB ChB 2013), Mrs Claire Nuttall (BSc 1983), Professor Andrew David Randall (BSc 1987 PhD 1991), Dr Robert Rawlinson-Smith (BEng 1986), Mr Brian David Nicholas Toll (BA 1977), Mr Stephen John Vause (BSc 1983), Mr Matthew Wilkes (MEng 2008, DipHE 2012), Mr Dick (Richard) Willis (BSc 1974, Cert Ed 1975), Mr Nicholas Wright (BSc 2001) have been duly elected unopposed.

d. **Appointment of an Independent Assessor of Convocation’s Accounts 2014-15**

Mr David Eastham Ratcliffe FCA (BA 1965) was appointed as independent assessor of Convocation’s accounts for the year 2014-2015.

**Item 9: Discussion of appropriate use of the terms “Convocation” and “Alumni”**
The Chancellor asked the meeting to consider the paper, ‘Appropriate use of the terms “Convocation” and “Alumni”’, and asked for any questions to be addressed to the Chairman of Convocation. There were no questions.

The meeting agreed to adopt the proposed terminology.

The Chancellor thanked the Chairman and Convocation Committee for their work on this.

**Item 10: Update on the appointment process for the University of Bristol’s next Vice-Chancellor**

The Chairman of Convocation described the thorough process of consultation which has taken place across stakeholders at the University including staff, students and alumni. He showed how the consultation has been used to develop a brief for the recruitment process. The planned timeline for recruitment is for the first advertisement to go out in July with applications to be reviewed in September. Interviews to take place in October. The Chancellor said that she was grateful to all those who had responded to the surveys. This will be an interesting yet challenging time and that it will prove exceptionally difficult to replace Sir Eric who has done such an outstanding job for the University.

**Item 11: Any other business**

The Chancellor asked if there was any other business.

No matters were raised.

The Chancellor thanked everyone for attending and the meeting closed at 12.15.

Papers for the following items were referred to during the AGM and are published at [www.bristol.ac.uk/alumni/convocation/agm](http://www.bristol.ac.uk/alumni/convocation/agm). They are also available by request from the Campaigns and Alumni Relations office.

**Item 2** Minutes of the meeting held on Saturday 6 July 2013

**Item 4** Report from the Chairman of Convocation and Convocation Representative on Council

**Item 5** Report from the Director of Campaigns and Alumni Relations

**Item 7:** Report from the Treasurer of Convocation

**Item 8:** Elections and appointments

a. Election of the Treasurer of Convocation for the period 2014-17
b. Election of four members of the Convocation Committee for the period 2014-17
c. Election of 25 Convocation representatives on Court for the period 2014-2018

Item 9: Discussion of appropriate use of the terms “Convocation” and “Alumni”
Introduction

It is with both pleasure and some sadness that I present this my sixth and final report as both Chairman of Convocation and the Alumni Association, and Convocation’s representative on Council.

The Convocation report really covers all the outstanding work of CAR, the Committee and all the volunteers everywhere who do so much for the University. Our mission is:

• To contribute to building an engaged and supportive alumni community appropriate to a world class University. And
• To fulfil the duty, as established in the University Charter, to consult with and represent the views of all members of Convocation on matters raised by the University and matters of particular interest to convocation.

The Committee then builds its annual goals and objectives which are included at the end of this report.

My report as a Member of Council can only scratch the surface of all the matters raised during this year, and I am indebted to Andy Nield, our Finance Director who produces a summary of the key issues and which I have shamelessly used to frame that section of the report. His slides are included.

Chairman of Convocation and the Alumni Association

The first of our strategic missions is all about ‘engagement’ and in 2014/15 over 3,000 alumni will have attended over 80 events – a record number!

Branches, or local networks, continue to be the core of this activity. London continues to prosper under Mike Robb’s excellent leadership. Historically strong Branches such as Hong Kong continue to thrive and I am delighted that Veronica Pearson will be receiving a Convocation Medal at the Alumni Weekend. Some new groups are consistently well attended, such as Cambridge and Paris, led by Alison Wilson and Chrystelle Tassios respectively, and Bristol is experiencing renewed interest through the joint efforts of the ‘Branch’ and the Alumni Business Network. Thanks are due to Jane Thompson, Dick Willis, Linda Wilson and the BABN committee.

I believe that these Branches exemplify the principle that engagement is important, but sustainable engagement is the real goal.

Another aspect of ‘engagement’ is the interest in the various representative positions and it is very positive that for the first time, every single position is competitive. Specifically, there are 37 nominations for (25) Convocation Representatives on Court, 11 nominations for (4) Convocation Committee positions, originally 3 nominations for the role of Chairman of Convocation, 12 nominations for the role of (1) Convocation Representative on Council and finally, 4 nominations for the (1) position on the Nominations Committee of Court.
As of last year’s AGM, our LinkedIn group had 16,000 members and we set the goal of achieving a 5% growth. As of June 17, we have 19,300 members, an increase of 18%. It is one of the most successful LinkedIn groups of any University in the UK and we should consider all the strategic possibilities that this creates.

I am delighted that Vikki Stace, who is one of the Vice Chairs of the Committee, is fully involved in the development of the University communications and brand strategy.

The London Branch Careers Networking event is now one of its regular events and with the publication of the new employability strategy, I hope we can make more progress in this area.

Regrettably, alumni engagement with Student Clubs and Societies again did not progress as far as I would have liked. Those clubs where alumni are active, such as rowing, rugby and caving remain very strong but progress elsewhere has been challenging. The golf society has recently voted unanimously to help develop an alumni society and I hope this will be achieved next year.

Wills, Manor and Churchill are all to be congratulated on increasing their membership and making solid progress. I would particularly like to thank Charles Gunther, who has succeeded Adrian Mezzetti, for his work as President of the Wills Hall Association and David Clarke, who wears multiple hats and has taken on the role of President of the Churchill Hall Association.

Under ‘flagship’ events, the Convocation Awards Ceremony and Annual lecture brilliantly led by Linda Wilson, Dick Willis and Jo Friend saw record attendances. Also, bookings for this years Alumni Weekend are well ahead of the last few years and the lunch in the Great Hall has been sold out for weeks.

I am delighted to report that the Committee is awarding Convocation Medals to Annie Burnside and Veronica Pearson for their outstanding leadership of Clifton Hill House and the Hong Kong Branch respectively. The awards will be presented by the Chancellor at the lunch following the AGM.

Alastair Scott’s work on a skills matrix for the Committee has led to the formation of an HR sub-committee which will be key to building an even stronger Committee going forward.

This is actually the first AGM in 5 years where no formal changes to Convocation are being proposed, however, the consequence of the Council effectiveness review means that the approval process for Convocation’s representative on Council will be reviewed. This will be tabled for discussion at the AGM.

**Convocation’s representation on Council**

A substantial amount of time this year has been dedicated to recruiting a successor to Professor Sir Eric Thomas, who is leaving the University after 14 years as its Vice Chancellor and who will be succeeded by Professor Hugh Brady of University College Dublin. And I would like to use this report to sincerely thank Professor Thomas, on behalf of the whole of Convocation, for his outstanding leadership of our
University during this period and also to welcome Professor Hugh Brady, his successor who will formally take over on September 01st 2015.

Further, Denis Burn, the Chair of Council initiated a Council Effectiveness Review which will make a material difference to Council going forward. Denis will share his thoughts at the AGM, but I do want the AGM to note that Council enthusiastically endorsed the concept of Convocation maintaining a ‘ring fenced’ position on Council despite the reduction in size.

Council approved a change of name, from Council to the Board of Trustees from January 01st 2016 and at the request of Professor Brady, approved an increase in the number of Pro Vice Chancellors from 3 to 5.

The key themes I would like to highlight are:

- The overall student population is now just over 20,000 in 2014/15, an increase of 7% over 2013/14. HUG and OPGT targets have been exceeded, whereas OUG and HPGT numbers are below target. Overseas recruitment will get an even stronger focus with the new PVC structure.
- Note the financial impact of the different student categories.
- Bristol continues to perform very strongly in global league tables and despite drops in recent years in the national tables, has just improved three places to 15 in the latest Complete University Guide. I expect that the excellent work on student satisfaction being led by the PVC Education, Professor Judith Squires will make a substantial, positive difference in the years ahead.
- Cost containment will remain a critical factor. A 2% pay settlement was agreed.
- IT remains a key focus for the University. A new CIO and Deputy CIO have been hired and the two major projects are progressing well. The new ERP system is delayed for additional testing, but will go online in January 2016 and the SLSP is going to tender over the summer.
- The University is now approaching the final 18 months of the largest building programme in its history. Year to year expenditure has changed but within the approved programme of £525 million. I have previously reported on Life Sciences, the Richmond Building, Phase 2 of the National Composites Centre and the Hiatt Baker residences. In addition, the University acquired Beacon House, will be renovating the Fry building and expanding both Law and Engineering. Council has discussed a DBFO model for student residences and has had early stage, conceptual discussions about the possibility of a second campus.
- The stacked bar chart includes the detail but also gives a very clear overall picture of the size of the programme overall.
- The operating surplus has been very positive in 2014/15. Budgeted to be £13.5million, the current forecast is £22.0million.
- Note the outstanding REF result which placed Bristol equal 4th in Research intensity with Oxford.
- The consequence of the increased operating surplus and improved working capital has reduced net debt from a budget of £168million to a current forecast of £125million.
- This has created some real headroom.
• The peer group comparisons for ‘current ratios’ place Bristol in the middle of the comparators, whereas the debt and capex ratios shows that our debt to turnover is now very much at the top end of the range – although improved from a year ago.

• We have achieved a better than expected performance over the last few years and thereby created some headroom. Integrating our financial objectives, the external landscape and key assumptions suggest that we will be able to maintain our positive financial performance, but it is a substantial balancing act and there are serious challenges that remain – e.g. pensions resolution and the inflation mismatch with HUG fees.

**Conclusions and thanks**

Firstly, if I could pick one topic to highlight from my 6 years as Chair, I think it would be the substantial increase in interest for all the posts available to support the University, and while it is always dangerous to attribute cause and effect, I believe that the open and transparent process of distance voting has played a substantial part in that change.

And finally, I would like to acknowledge and thank a few people:

Stuart Goldsmith, for introducing me to Convocation and suggesting I should stand. Alastair Scott, Jane Thompson, Alison Wilson, Sylvia Wilson and Jo Woods, who have made great contributions to the Committee and whose terms are finishing this summer. Owen Peachey, who has been a great supporter of Convocation and is stepping down.

Pip Willoughby, Robert Dutton, David Clarke, Vikki Stace and Linda Wilson, the Committee officers who have helped me enormously and who contribute so much to the University. Clive Scowen for his wise counsel on governance issues and all the other members of the Committee over the past 6 years.

Tracey Beck, TJ Rawlinson and their respective teams, but particularly, Mark Davey, Jo Friend, Mandy Ovens and Declan Hamilton. If it has appeared at any point that I knew what I was doing, it is completely down to their talents and their professionalism.

Denis Burn, the Chair of Council, who leads Council superbly and consults and engages with stakeholders wherever possible.

The Vice Chancellor and all the members of the senior team who have been unfailingly generous with their time, counsel and willingness to not look too pained when asked rather basic questions. The Chancellor, and President of Convocation, who, despite what must be an all-consuming day job still responds to emails late at night and for whom it has simply been an enormous privilege and pleasure to work.
And finally, my wife Karen, who has attended countless University events, reviewed most texts and, I would like to think, has become quite fond of the University during the last 6 years.

I wish Convocation and the Alumni Association every success in the future.

Best wishes
Bill Ray
Chairman of Convocation
18 June 2015
CONVOCATION AND ALUMNI ASSOCIATION COMMITTEE
OBJECTIVES AND PLANS – 2014 / 2015

CONVOCATION AND ALUMNI ASSOCIATION COMMITTEE: MISSION

- To contribute to building an engaged and supportive alumni community appropriate to a world class university.

  (“Engaged and supportive” alumni are those who are (1) informed (2) participating at alumni events or online forums, or (3) volunteering.)

- To fulfil the duty, as established in the University Charter, to consult with and to represent the views of all members of Convocation on matters raised by the University and matters of particular interest to Convocation; & to comment on other matters as it sees fit.
### ALUMNI ENGAGEMENT OBJECTIVES

<table>
<thead>
<tr>
<th>Annual Objectives</th>
<th>2014 / 15 Plans</th>
<th>KPIs</th>
<th>Committee lead (in bold) and participants</th>
<th>CARO lead (in bold) and participants</th>
</tr>
</thead>
</table>
| **Develop geographic Branches and networks of the Convocation and Alumni Association**  
*Working definition: Key Branches are believed to be sustainable due to the large number of alumni and the high level of interest of the University in that region)* | 1. Act in an advisory and supportive capacity for volunteers and branches  
2. Encourage and support the development of Key Branches  
Key Branches established in association with the University’s international priorities for 2014 / 15 are:  
London  
Bristol  
Hong Kong, Beijing, Shanghai  
SE Asia  
North America  
Cambridge | 1. Number of branches and networks supported  
2. Key Branches have a recognized leader, a core of active volunteers/committee, independent funding, the ability to hold events and support the University as needed, and funding from CAAC | **All**  
**David**  
Linda/Jane/Dick  
**Alastair**  
Jane  
**Bill**  
**Alison** | **Joanna**  
**Joanna**  
**Joanna**  
**Joanna**  
**Joanna**  
**Joanna**  
**Joanna**  
**Tracey** |
| 3. Recruit international members to the CAAC | | | **Bill**  
**All** | **Tracey**  
**Joanna** |
| 4. Recognise and thank other Branches and volunteers | | | | |
| **Actively contribute to alumni communications** | Increase marketing of alumni events on LinkedIn  
Refer alumni contacts for alumni profiles on the UoB website | Increase by 5% vs 2013/2014  
Increased number of alumni profiles | **All**  
**Vikki, Dick**  
**Bill** | **Hannah Ford**  
**Hannah Ford**  
**Tracey** |
<table>
<thead>
<tr>
<th>Annual Objectives</th>
<th>2014 / 15 Plans</th>
<th>KPIs</th>
<th>Committee lead (in bold) and participants</th>
<th>CARO lead (in bold) and participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAAC presence in Nonesuch</td>
<td>One mention per issue</td>
<td></td>
<td></td>
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<tr>
<td>Support the University’s work in careers guidance</td>
<td>Support CAR in the development of a new careers strategy</td>
<td>Agree actions once program is confirmed</td>
<td>All</td>
<td>Joanna</td>
</tr>
</tbody>
</table>
| Encourage alumni support for, and participation in, special interest groups such as Societies and Sports clubs, international student groups etc | CAAC members act as facilitators for participation and support through their alumni connections | Number of alumni engaging in golf, rowing and caving, Business Network, SIGs is maintained  
   Increased number of groups supported                                             | All                                         | Joanna                                |
| Support existing and new Hall Associations                                       | Provide ongoing support for Hall associations                                    | Number of Halls supported                                            | All                                       | Joanna                                |

**B. ANNUAL FLAGSHIP EVENTS**

| Contribute to improving the impact and value of the Alumni weekend            | Analyse, with CAR, what worked, what didn’t, and what to change                  | Achieve a 5% increase in attendance                                  | Bill, Jane, Dick, Vicki                    | Jo Friend |
| Organize and deliver, with CAR, the Annual Alumni Association Awards and Reception | • Showcase student achievement  
   • Encourage Alumni Representatives on Court to get more involved | Increased number of award applications                                        | Linda                                      | Jo Friend |

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<table>
<thead>
<tr>
<th>Organize and deliver, with CAR, the Annual Alumni Association Lecture</th>
<th>Develop local Bristol alumni, academic and student engagement with the event</th>
<th>Number of 1. Local alumni, 2. Current students and 3. Current staff attending</th>
<th>Dick</th>
<th>Jo Friend</th>
</tr>
</thead>
<tbody>
<tr>
<td>Award Alumni Association Medals, and propose Honorary Degrees candidates</td>
<td>Consider candidates for, and award, Alumni Association Medal Propose candidates for Honorary degrees</td>
<td>Award at least one medal per year At least one candidate proposed by AA committee is awarded degree</td>
<td>Bill/All</td>
<td>Bill/All</td>
</tr>
</tbody>
</table>

### C. GOVERNANCE OBJECTIVES

<table>
<thead>
<tr>
<th>Improve consultation with alumni and representation of their views to the University</th>
<th>Consult alumni on matters of interest through web and email communications</th>
<th>Implementation 2014/2015</th>
<th>Bill</th>
<th>Tracey</th>
</tr>
</thead>
<tbody>
<tr>
<td>Develop engagement of the Alumni Association Representatives on Court - beyond simply Court attendance</td>
<td>Position paper to be developed Process to be advised by Chancellor</td>
<td>Implementation 2015</td>
<td>Bill</td>
<td>Tracey</td>
</tr>
<tr>
<td>Manage Governance of the Convocation and Alumni</td>
<td>CAAC and CAR to work in partnership to manage governance processes</td>
<td>Appropriate governance of the Committee</td>
<td>Clive</td>
<td>Tracey and Mark</td>
</tr>
</tbody>
</table>
Bill Ray, Chairman of Convocation and the Alumni Association
Tracey Beck, Clerk to Convocation and Deputy Director, Campaigns and Alumni Relations
September 2014
Council 22 May 2015
Budgets, financial plans and capital programme

Andy Nield

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<thead>
<tr>
<th>Year</th>
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<th>Progress</th>
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<tbody>
<tr>
<td>14/15</td>
<td>HUG - maintain intake levels</td>
<td>Exceeded target</td>
</tr>
<tr>
<td></td>
<td>HPGT - target increase from 13/14</td>
<td>Shortfall of c200</td>
</tr>
<tr>
<td></td>
<td>OUG/OPGT - continued growth</td>
<td>OUG shortfall/OPGT inc</td>
</tr>
<tr>
<td></td>
<td>PGR - embed CDTs and position BDC</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Set international growth strategy</td>
<td>Being developed</td>
</tr>
<tr>
<td></td>
<td>Engineering and Law expansions – finalise plans</td>
<td>Plans agreed</td>
</tr>
<tr>
<td></td>
<td>Continued focus on student experience</td>
<td>NSS down from 87% to 84%</td>
</tr>
<tr>
<td>15/16</td>
<td>HUG - maintain intake levels</td>
<td>Expecting close to target</td>
</tr>
<tr>
<td></td>
<td>HPGT - recover to planned levels</td>
<td></td>
</tr>
<tr>
<td></td>
<td>OUG/OPGT - continued growth</td>
<td>OUG probably below target</td>
</tr>
<tr>
<td></td>
<td>Finalise international strategy inc FSSL futures</td>
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<td></td>
<td>Continued focus on student experience</td>
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Student numbers and fees

Business objectives - staff

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<tr>
<th>Year</th>
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<th>Progress</th>
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<tbody>
<tr>
<td>14/15</td>
<td>Maintain pay/staff cost restraint</td>
<td>2% pay award. Total costs c51% of income</td>
</tr>
<tr>
<td></td>
<td>Performance enhancement – continued roll out</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Pensions - USS restructuring</td>
<td>In formal consultation</td>
</tr>
<tr>
<td>15/16</td>
<td>Maintain pay/staff cost restraint</td>
<td>1% pay award offer. Total costs c53% of income</td>
</tr>
<tr>
<td></td>
<td>UBPAS - negotiate actuarial review July 2015</td>
<td></td>
</tr>
<tr>
<td></td>
<td>USS - Implement restructuring for April 16</td>
<td>Depends on USS/ Consul’n</td>
</tr>
<tr>
<td></td>
<td>Pension auto enrolment: 3rd anniversary April 16</td>
<td>Re enrolment required</td>
</tr>
<tr>
<td></td>
<td>Implement NI Contracting out changes April 16</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Performance enhancement phase 2</td>
<td></td>
</tr>
</tbody>
</table>
### Business objectives – systems, processes, efficiency

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<thead>
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<th>Year</th>
<th>Objective</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>14/15</td>
<td>ERP implementation – current target Spring 15</td>
<td>Main build complete, target go live Dec 2015</td>
</tr>
<tr>
<td></td>
<td>SLSP – complete review/firm plan by Dec 14</td>
<td>In procurement phase</td>
</tr>
<tr>
<td></td>
<td>IT services – recruit CIO, Finalise action plan, improve, service, governance arrangements</td>
<td>CIO appointed, some improvements made.</td>
</tr>
<tr>
<td></td>
<td>Target approach to budgets and efficiencies</td>
<td>Now in 2nd year</td>
</tr>
<tr>
<td></td>
<td>Council Governance review</td>
<td>Review completed</td>
</tr>
<tr>
<td>15/16</td>
<td>ERP implementation – target go live December 2015</td>
<td></td>
</tr>
<tr>
<td></td>
<td>SLSP - complete procurement, start implementation</td>
<td></td>
</tr>
<tr>
<td></td>
<td>IT services – improvements inc business continuity</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Council Governance review - implementation</td>
<td>Procurement - implementation of PCR 2015</td>
</tr>
<tr>
<td></td>
<td>Procurement – implementation of PCR 2015</td>
<td></td>
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<tr>
<td></td>
<td>Post capital project reviews</td>
<td></td>
</tr>
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</table>

### Business objectives - Capital programme

<table>
<thead>
<tr>
<th>Year</th>
<th>Objectives</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>14/15</td>
<td>Develop longer term outline plan to 2024/25</td>
<td>Presentation to Council March 15 – 2nd campus consideration started</td>
</tr>
<tr>
<td></td>
<td>Lifesciences – occupation and effective use</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Richmond building – completion Nov 14</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fry building – finalise plans and final decision</td>
<td>Enabling works in hand, target completion Mar 17</td>
</tr>
<tr>
<td></td>
<td>Autumn 2014, with target completion Aug 16</td>
<td></td>
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<tr>
<td></td>
<td>Engineering – finalise plans for potential Queens Building expansion</td>
<td>Plans progressing, STEM bid to HEFCE unsuccessful</td>
</tr>
<tr>
<td></td>
<td>Student residences DBFO project – secure site, procurement phase aiming</td>
<td>Lack of site availability has slowed progress</td>
</tr>
<tr>
<td></td>
<td>for 17/18 availability</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Beacon House – potential student space but cost concerns</td>
<td>Acquired, redevelopment plan being finalised</td>
</tr>
</tbody>
</table>
## Business objectives – Capital programme

<table>
<thead>
<tr>
<th>Year</th>
<th>Objective</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>15/16</td>
<td>Continue to develop longer term outline plan to 2024/25 including viability of 2nd campus option</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fry Building – finalise proposals and start construction Sept 15 for completion March 17</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Engineering - Queens Building expansion – start main construction Jan 16 for completion Dec 16</td>
<td>Scope has increased cost</td>
</tr>
<tr>
<td></td>
<td>Law expansion (8-10 Berkley square) – start main construction Jan 16 for completion Dec 16</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Beacon House – finalise scheme and complete works for Jan 16</td>
<td>Costs higher than plan at present</td>
</tr>
<tr>
<td></td>
<td>DBFO – conclude potential site acquisition</td>
<td>Planning issues a threat</td>
</tr>
<tr>
<td></td>
<td>Coombe Dingle – finalise development plans</td>
<td></td>
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</tbody>
</table>

## Capital programme – 2014/15 prices

- 10 year core programme increased to £525m
- Includes Fry building, Engineering and Law expansion and Beacon House
- Capex inflation becoming an issue
## Budget/plans

<table>
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<tr>
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</thead>
<tbody>
<tr>
<td>Operating surplus</td>
<td>£13.5</td>
<td>£22.0</td>
<td>£14.0</td>
<td>£14.0</td>
<td>£18.0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cashflow post financing</td>
<td>£32.8</td>
<td>£37.7</td>
<td>£32.6</td>
<td>£35.0</td>
<td>£37.8</td>
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<tr>
<td>Ratios as a % of income</td>
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<td></td>
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<tr>
<td>Operating surplus</td>
<td>2.7%</td>
<td>4.3%</td>
<td>2.0%</td>
<td>2.0%</td>
<td>3.2%</td>
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<td></td>
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</tr>
<tr>
<td>Cashflow post financing</td>
<td>6.6%</td>
<td>7.3%</td>
<td>6.1%</td>
<td>6.4%</td>
<td>6.8%</td>
<td></td>
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<tr>
<td>Staff costs</td>
<td>53%</td>
<td>53%</td>
<td>53%</td>
<td>53%</td>
<td>54%</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Net debt at year end</td>
<td>£167.9</td>
<td>£125.4</td>
<td>£177.8</td>
<td>£177.3</td>
<td>£154.8</td>
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<tr>
<td>Cash at year end</td>
<td>£82.1</td>
<td>£126.0</td>
<td>£72.2</td>
<td>£72.7</td>
<td>£95.2</td>
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<tr>
<td>Capex (2014/15 prices)</td>
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<tr>
<td>Core</td>
<td>£62.4</td>
<td>£57.8</td>
<td>£89.1</td>
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<tr>
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<td>£5.9</td>
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<td>£3.0</td>
<td>£3.0</td>
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</tr>
<tr>
<td>DBFO</td>
<td>£0.0</td>
<td>£1.0</td>
<td>£14.0</td>
<td>(7.5)</td>
<td>(7.5)</td>
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<td></td>
<td>£66.8</td>
<td>£64.7</td>
<td>£107.6</td>
<td>£44.8</td>
<td>£25.4</td>
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</table>

## Treasury

- Net debt will increase as capex programme progresses but has improved due to surpluses, working capital and capex timing

<table>
<thead>
<tr>
<th>Net debt July 2015</th>
<th>£m</th>
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<tbody>
<tr>
<td>Budget</td>
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<table>
<thead>
<tr>
<th>Variance in 2013/14</th>
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</thead>
<tbody>
<tr>
<td>Operating surplus</td>
<td>(8)</td>
</tr>
<tr>
<td>Working capital</td>
<td>(14)</td>
</tr>
<tr>
<td>Capex net of grants</td>
<td>2</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Variance in 2014/15</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating surplus</td>
<td>(8)</td>
</tr>
<tr>
<td>Working capital</td>
<td>3</td>
</tr>
<tr>
<td>Capex net of grants</td>
<td>(18)</td>
</tr>
</tbody>
</table>

| Latest              | 128      |
Financial trends

Peer group comparisons – 2013/14
Financial objectives

- Charitable – so don’t need to make a ‘profit’
- But need to make surpluses to generate operating cashflow
- Operating cashflow = Surplus plus ‘strip out’ of non cash accounting charges eg depreciation.
  - £25m pa surplus will generate c£45m cashflow
- Capital programme then financed from:
  - Operating cashflow + capital grants + use of cash balances
- Ongoing core capex programme of say £50m pa requires:
  - Surpluses of c£25m pa
  - Plus £5m pa unconstrained HEFCE capital grants
- Balancing act: operating spend vs investment for the future
Financial landscape

- Existing financial pressures/uncertainties:
  - Inflation mismatch between main income streams and cost base:
    - £200m pa income from HUG £9k fees and HEFCE grant, covering 'core' cost base — this income is not being inflated but cost base is.
    - If inflation runs at 2.5% this means a further £5m pa compounding strain on UoB’s financial position,
  - Pay pressure
  - Pensions costs/deficits
    - USS — proposed restructuring better than previous assumptions
    - UBPAS — actuarial review July 2015
  - NI changes from April 2016
- Potential pressures/uncertainties:
  - Potential central government funding cuts for BIS/HEFCE in the Autumn CSR — HEFCE think 2014/15 cut possible
  - Research council pressure — ‘Son of Wakeham’? + University contributions

Assumptions

- Student fees
  - HUG £9k remains with no increase in plan period
  - Achievement of student numbers
- HEFCE grants
  - Recurrent — no major cuts
  - Capital — £6.5m 2015/16 and then £4m pa
- Contingency £5m pa
**Budget/plans**

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</table>

**Conclusions**

- 2014/15 – continuing profile of good results and strong base for the future
- 2015/16 is a transition year – HEFCE funding, USS, increased NI costs etc
- Uncertainties and challenges remain – inflation mismatch remains critically important
- Some additional headroom has been created
- Key strategic choices for 2016/17 onwards
Convocation Member of Council: Consultation Document

1. Introduction
The Council of the University of Bristol recently undertook a comprehensive review (the “Review”) of its own effectiveness, with the support of an experienced external consultant, Dr David Fletcher.

The purpose of this paper is to outline the recommendations of the Review, primarily as it relates to the Alumni Association/Convocation; and to seek the views of the Alumni Association/Convocation on Council’s proposed response to the Review.

2. Background
Council has always valued the significant contribution made by Convocation members generally and by the Convocation member of Council in particular and seeks to continue this relationship between Council and Convocation.

Convocation Member of Council

Currently, pursuant to Statutes 15 and 25, the composition of Council includes one lay member of Council appointed by Convocation (the “Convocation Member of Council”). Statutes 15 and 25 do not set out the process by which the Convocation Member of Council is appointed – rather this is left to Convocation to determine. In fact, the current process is that the Alumni Association/Convocation selects the Convocation Member of Council by an election in which all members of the Alumni Association/Convocation are eligible to vote. Council is simply advised of the outcome of the election and there is no role for Council or for the Nominations Committee of Court to play in the selection or appointment process.

Other members of Council

Council’s membership currently includes 19 lay members. These members are appointed via a nominations process that is managed by the Nominations Committee of Court. Many of the lay members of Council happen to also be members of the Alumni Association/Convocation. For example, as at June 2015, there are seven lay members of Council who are also members of Convocation, in addition to the Convocation Member of Council.

3. Recommendations of the Review

The Review carried out by Dr Fletcher concluded that the overall standard of governance at the University is sound. However, the review also found that some aspects of the way that Council functions is out of line with sector-accepted
standards of good governance. Twenty-two recommendations have emerged from the Review, directed to various aspects of governance.

The most significant recommendations relate to the size and shape of Council as well as the processes by which members of Council are appointed. Specifically, the Review recommended that:

- The size of Council should be reduced to a suggested membership of 18, from its current membership of 32; and

- Council should be responsible for the appointment of its own members, and thus the direct appointment of members by other bodies should cease. The external reviewer recommended that Council’s control over its own membership should include control over the appointment of the Convocation Member of Council.¹

4. Implementation of the Recommendations

Council has evinced a strong desire to modernise the University’s governance and expressed substantial support for the key recommendations of the Review. Council delegated to its Membership Appointments and Governance Group (MAGG) responsibility for developing proposals for taking forward the recommendations of the Review.

Over the course of several months, and following extensive consultation with various stakeholder groups, MAGG has developed more detailed recommendations for approval by Council regarding the future size and composition of Council.

In particular, Council agreed at its March meeting that:

- Council should be composed of a total of 20 members, of whom 11 will be lay members. This has required reductions in the size of almost all constituent groups.

- Bristol City Council and The Society of Merchant Venturers will no longer have direct representation on Council

- The appointments to Council of student, academic staff and professional services staff shall be through a two stage process. In the first stage, candidates will be identified and proposed. In the second stage, pursuant to a process developed by Council, a selection will take place from among the proposed candidates.

5. Convocation member of Council

In considering the recommendations regarding the Convocation Member of Council, MAGG set out the following options for Council’s consideration:

¹ Paragraph 9.1.4 of the final report of the Review.
1. Removing the ring-fenced position on Council for a member of Convocation, in its entirety;
2. Retaining a ring-fenced position on Council for a member of Convocation, but modifying the appointments process so that Council led a selection process for members of Convocation, and then appointed from the candidates who did so; or
3. Retaining a ring-fenced position on Council for a member of Convocation, but modifying the appointments process so that Convocation (by whatever means it decides) puts forward multiple candidates for that position, for consideration and appointment by Council.

As noted above, Council has decided that there will no longer be ring-fenced posts for members of the Society of Merchant Venturers or for a member of Bristol City Council. However, in view of the relationship between the University and the members of the Alumni Association/Convocation and the variety of skills, experience and backgrounds (including international networks) amongst members of Alumni Association/Convocation, Council have agreed that the composition of Council should continue to include a member of Alumni Association/Convocation.

Council has also recommended, regarding the appointment process for the member of the Alumni Association/Convocation that option (3) above would be most appropriate. This is the same process that Council has agreed will be used in the selection of student, academic staff and professional services staff on Council.

Council has not yet agreed the process by which it would select the Convocation member of Council from among multiple candidates proposed by the Alumni Association/Convocation for the position on Council. However, it is likely that consideration of candidates will be delegated by Council to a nominations committee (with authority for the final appointment resting with Council).

Consultation Question: Council wishes to seek the views of Convocation on the process to be used by Council to select from among candidates proposed by Convocation.

Possible options include:
- Extending the powers of the Nominations Committee of Court, as currently constituted, to allow it to consider nominations for the Convocation Member of Council
- Extending the powers of the Nominations Committee of Court, as above, but modifying its composition to one more in line with modern governance
- Creating a Nominations Committee of Council, purely formed of members of Council
6. Next steps

At its March meeting, Council considered the proposals put forward by MAGG, and agreed a final model for the future of Council as follows:

- 11 lay members of Council (including the Treasurer and the Convocation Member of Council)
- 3 members of academic staff
- 2 members of professional services staff
- 2 students
- The Vice-Chancellor and Deputy Vice-Chancellor.

At its meeting in October, Council will be asked to formally approve the changes to Statute and Ordinance that are required to give effect to the preferred final model for the composition of Council.

Members of Convocation should note that the effective date of the implementation of all of recommendations regarding the membership of Council is **1 January 2016**. The appointment of the Convocation Member of Council in summer 2015 (when the current Convocation Member of Council will reach the end of his current term of office) will follow the current process. Therefore any changes will not take practical effect until **summer 2018**.
It is a privilege to report to alumni and other Convocation members about our successes in fundraising and in alumni relations. Much of our success is the result of collaboration between alumni volunteers, Bristol academics, and the Development and Alumni Relations team – and it's wonderful to share that success with you now, and to have the opportunity to thank many volunteers and partners.

The Centenary Campaign and Fundraising

I'm delighted to report that our Centenary Campaign, with its ambitious goal to raise £100m, exceeded its target by raising £103,482,330 in cash received by the end of 2014.

I would like to particularly thank the support of our Centenary Campaign Board of volunteers, all significant donors themselves. Their efforts have made a tremendous difference in realising the Centenary Campaign’s success. The Board has been led by Roger Holmes (BSc 1981) and its stalwart members include Stuart Goldsmith (BA Economics 1966, Hon LLD 2007, former Chair of Convocation, the Vice-Chancellor Professor Sir Eric Thomas (Hon LLD 2004) and seven other alumni.

A total of 20,337 donors made Centenary Campaign gifts to support Bristol students and research, to create new programmes, erect buildings, and to enable and encourage discovery at the University. My very warm thanks are due to everyone who has contributed – alumni, students, staff, parents, friends, trusts and foundations, and many more – at every level. Thank you! Following the Campaign’s closure we undertook a range of initiatives to celebrate this wonderful success as follows:

Centenary Campaign Gala, 14 March. Hosted by the Vice-Chancellor with Sarah Montague (BSc 1987, Hon LLD 2015) as Master of Ceremonies, the reception brought 180 donors, senior staff and key academics to the Wills Memorial Building for an evening of celebration. Almost 80 guests and top donors stayed on for a private dinner in further thanks of their significant generosity.

Centenary Campaign Report. A printed report, reflecting stories and statistics from the entire Campaign, lists all Pioneer donors, legacies, and those who qualified for one of the cumulative giving lists during the Campaign. This was sent to over 8,000 donors and to all other alumni with the Spring 2015 edition of Nonesuch.

Centenary Campaign video. Featuring Sir David Attenborough (Hon LLD 1977), David Attwood (BSc 2008), Dr Kathreena Kurian (Senior Clinical Lecturer) and extensive footage of the University and the City, the video has been viewed nearly 7,000 times on the Facebook page and over 1,400 times on YouTube.

Wills Memorial Building donor plaques. Prompted by the Campaign’s close, four bronze plaques were installed in the entrance hall of the Wills Memorial Building to...
recognise the University’s top donors from 1909 through 2014. This followed extensive work with Bristol City Council and experts in historical architecture, and research to document historical gifts to the University.

Two other groups deserve thanks in relation to fundraising. One is the group we think of as Bristol’s “American Friends”. Chaired by Jane Camblin (BA 1973), this board of six alumni Directors works hard to raise Bristol’s profile and to support fundraising from US-based alumni, bringing the best of Bristol to America. Two new members joined the Board this year, for which I am very grateful: Una Ryan OBE (BSc Zoology 1963) and Leslie Stevens (BSc Maths 1975).

The second group comprises staff and alumni who serve on the Alumni Foundation Committee. This Committee distributes a portion of funds raised from alumni and other donations – and their aim is to enhance Bristol students’ University experience in and out of the classroom. The Committee, which is ably chaired by Emeritus Professor Bob Evans, to date this year has distributed c£145,000 of alumni and other donations across a very wide range of student support projects.

**Bristol alumni engagement**

The University has continued its programme of alumni communications, our email open rates are up on last year, with October having our highest Enews open rate for 3 years at 27%. Linked in numbers are currently at 19,300, and Facebook has 4,815 cumulative likes. More alumni have initiated contact with us this year (1,770) than at this time last year (1,582). The Great George Christmas video had over 3,600 views.

Bristol’s alumni communication programme continues, with a twice-annual mailing of the *Nonesuch* magazine, monthly e-news, and many emails and mailings sent to particular alumni groups. We redesigned and launched a new alumni website (with support from Dick Willis and Vikki Stace (BA 1971) which is attracting a high number of visitors.

Alumni also stay connected to each other, and to the University, when they meet up. More than 60 alumni events were held across the year – from those with hundreds of attendees, to those with just a handful. As in 2013-14, alumni volunteers and Bristol staff have run alumni events across the world. From Beijing to Eastern Canada, and from Berlin to Bristol – the alumni relations team is very grateful to all of the alumni who volunteer their time to assist with this. We also thank alumni who have returned to Bristol to speak to students as part of lecture series, offered internships, and supported Bristol through service on advisory and governance boards.

In 2014-2015 a major ‘Bristol In…’ alumni tour occurred, which involved Senior Team members, academics and Campaigns and Alumni Relations Office staff attending international Alumni Receptions and donor/prospect meetings. The aim of the tour was to engage alumni in the life of the University, and to recruit alumni volunteers to set up overseas groups. Key outcomes of the tour are as follows:

a) Over 430 alumni attended alumni receptions which featured speeches and presentations by the Vice-Chancellor, Professor Sir Eric Thomas; Pro Vice-Chancellor Professor Nick Lieven; Chair of Convocation and the Alumni Association Mr Bill Ray; and Director of the Cabot Institute, Professor Rich...
Pancost.

a) Alumni volunteers offered:
   - 25 alumni volunteers to improve/set up overseas groups
   - 24 international Alumni Profiles for the International Office and Careers Service
   - internships and student placements to our students (10 alumni) in support of the faculties of Law, Engineering and Arts
   - 7 student recruitment contacts for International Office
   - 7 alumni to host alumni events

b) Attracted Study Abroad students to alumni events in Europe and Asia for the first time; almost 20 students attended the Paris Reception

A new volunteer plan has been established which aims to provide a framework for creating and embedding a culture of alumni volunteering across the University; and to support a clear message that alumni can help the University in more ways than contributing financially. For example how alumni can help with international recruitment and improving the career services offered to current students, as well as mobilising alumni to engage with other alumni.

Our Director Tania Jane Rawlinson left the University in January 2015 and I have very much been enjoying the role of Acting Director since that time. We are very sad to see Bill Ray step down as Chair of the Convocation and Alumni Association after six marvellous years in this role, and I sincerely thank him for the wonderful support and assistance he has provided to the University and to the Development and Alumni Relations team over this period – thank you so much Bill!

May I also extend my very warm thanks to all members of the Convocation and Alumni Association Committee for their contributions, and to all alumni who have supported Bristol and its alumni community over the past year.

Ms Tracey Beck
**Acting Director of Development and Alumni Relations**
**Clerk to Convocation**

19 June 2014

PS I would also like to focus on ‘where alumni are now’ and a few other highlights of the year, which are contained in the presentation that follows.
Bristol Alumni Network

- 112,000 Bristol alumni in over 180 countries
- 80% live in the UK and 20% overseas
- Alumni in China now make up our largest single country overseas population
Overseas alumni by region outside the UK

Alumni Relations Update

- New division name: ‘Development and Alumni Relations’
- Volunteer Plan established
- ‘Bristol In’ tour in 2014/2015
- New Director role being advertised
Centenary Campaign Results

• £103,482,330 raised

• A total of 20,337 donors from 89 countries

Centenary Campaign Results Cont...

• 15,823 Alumni contributed

• 4,069 non-alumni donated

• 445 organisations donated
Centenary Campaign Impact

- Over £12m to support current students
- £25m to support medical research
- 722,000 books bought for libraries
- And much more…

Professor Sir Eric Thomas Student Support Fund

£523k raised to date, supporting:

- Entrance bursaries worth £500 - £2k pa
- Hardship fund for students in financial need
- Undergraduate and postgraduate scholarships
- Support for the student experience
Bristol alumni – what you can do

- Support your local alumni branches
- Send in your archive materials
- Update your business details
- Join Bristol Alumni

THE UNIVERSITY OF BRISTOL
Convocation AGM 2015
## University of Bristol Convocation

### Income and Expenditure Account for the year to 31 March 2015

<table>
<thead>
<tr>
<th>Income</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>University Grant</td>
<td>7,000</td>
<td>7,000</td>
</tr>
<tr>
<td>Transfers from AFS</td>
<td>550</td>
<td></td>
</tr>
<tr>
<td>Bank interest received</td>
<td>4</td>
<td>4</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>7,554</td>
<td>7,004</td>
</tr>
</tbody>
</table>

### Expenditure

<table>
<thead>
<tr>
<th>Events (net) – see below</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Costs</td>
<td>(3,703)</td>
<td>(2,896)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>(3,703)</td>
<td>(2,896)</td>
</tr>
</tbody>
</table>

### Operating Expenses

<table>
<thead>
<tr>
<th>Expenses</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Awards and medals</td>
<td>(2,123)</td>
<td>(2,124)</td>
</tr>
<tr>
<td>Administration</td>
<td>(110)</td>
<td>(780)</td>
</tr>
<tr>
<td>Contributions to Branches</td>
<td>(550)</td>
<td>(750)</td>
</tr>
<tr>
<td>Contribution to UBU disruption fund</td>
<td>(1,500)</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>(2,782)</td>
<td>(2,654)</td>
</tr>
</tbody>
</table>

### Excess of Income Over Expenditure

| Total                          | 1,066 | (546) |

### Reserves Brought Forward

| Total                          | 11,066 | 11,632 |

### Reserves Carried Forward

| Total                          | 12,154 | 11,004 |

### Almei weekend 2014

<table>
<thead>
<tr>
<th>Total</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipts</td>
<td>(87)</td>
<td>(29)</td>
</tr>
<tr>
<td>Costs</td>
<td>(87)</td>
<td>(29)</td>
</tr>
</tbody>
</table>

### Awards reception 2014

<table>
<thead>
<tr>
<th>Total</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipts</td>
<td>(2,126)</td>
<td>(1,811)</td>
</tr>
<tr>
<td>Costs</td>
<td>(2,126)</td>
<td>(1,811)</td>
</tr>
</tbody>
</table>

### Annual lecture 2014

<table>
<thead>
<tr>
<th>Total</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipts</td>
<td>(1,860)</td>
<td>(1,855)</td>
</tr>
<tr>
<td>Costs</td>
<td>(1,860)</td>
<td>(1,855)</td>
</tr>
</tbody>
</table>

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## University of Bristol Convocation

### Balance Sheet at 31 March 2015

<table>
<thead>
<tr>
<th>Assets</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business reserve account</td>
<td>6,574</td>
<td>9,303</td>
</tr>
<tr>
<td>Bank current account</td>
<td>1,000</td>
<td>1,000</td>
</tr>
<tr>
<td>University account</td>
<td>4,580</td>
<td>763</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accruals</td>
<td>12,154</td>
<td>11,086</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**The Zutahi-Smith Fund for Convocation**

<table>
<thead>
<tr>
<th>Total Value at 31 March 2014</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Value at 31 March 2014</td>
<td>99,490</td>
<td>92,856</td>
</tr>
<tr>
<td>Income from Investment pool</td>
<td>2,952</td>
<td>2,526</td>
</tr>
<tr>
<td>Transfers to Convocation fund</td>
<td>(550)</td>
<td></td>
</tr>
<tr>
<td><strong>Increase in market value</strong></td>
<td>9,154</td>
<td>5,006</td>
</tr>
</tbody>
</table>

---

D.A. Clarke BA, FCA (Treasurer)

Bill Ray BSc (Chairman)

I have examined the financial statements of the University of Bristol Convocation for the year ended 31 March 2015 set out above and can confirm that they have been prepared in accordance with the underlying financial records.

D.E. Ratcliffe BA, FCA (Independent Assessor)

23 April 2015

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Page 40 of 77
a. Election of the Chair of Convocation and the Alumni Association Committee for the period 2015-18

Each year, one of the three Officers of Convocation is elected for a three-year term, renewable for a maximum of three terms. This year there is only one candidate for the post of Chair of Convocation. The meeting is asked to approve the duly nominated candidate, to be elected unopposed.

Mrs Julie Goldstein (née Lee) (BSc 1978)
After graduating from Bristol in 1978 with a degree in Physics, I embarked upon a career in finance, joining KPMG in Bristol and qualifying as a chartered accountant. After six years in audit, I moved into industry and gained my broad strategic and commercial experience over 25 years working as a senior executive both in the UK and USA for international companies in the marketing and communication services sectors, including LVMH. I returned to London in 2002, co-founded an entrepreneurial media business creating innovative programming with global distribution and, more recently, returned to full time education obtaining a Diploma in Law from the University of Law, London. I am a business adviser, mentor and an active member of the International Women’s Forum, an organisation focused on global leadership. I would like to contribute my strategic leadership skills and international business expertise to further advance the alumni community and the University.

Proposed by: Mr Lindsay Melvin (BSc 1978)
Seconded by: Ms Patti Rudling (BA 1979)
b. **Election of four members of the Convocation and Alumni Association Committee for the period 2015-18**

Each year Convocation may elect four members to serve for renewable three-year terms on the Convocation and Alumni Association Committee. This year eleven valid candidacies have been received, therefore an election is required.

*Current Committee Member. The number of Committee meetings the Member has attended, out of 13 since being elected in 2012, is indicated (/13).
** Member co-opted in 2014.

**Candidates – Convocation and Alumni Association Committee**

A. Mr John Edward Barnbrook (BSc 1974, PGCE 1975)
B. Mrs Chryselle Annamarie Brown (BA 2005)
C. Mr Gerard Ian Fox (BSc 1986)
D. Mrs Jan Phillips (née Birtwell) (LLB 1983)
E. Mr Alastair Francis Douglas Scott (BSc 1965) *(10/13)*
F. Adam Malcolm Steiner (BA 1993)
G. Jane Lesley Thompson DL (PGCE 1985, PhD 1995) *(11/13)*
H. Julia Wathen (BSc 1972)
I. Alison Wilson (née Gomm) (BA 1966) *(12/13)*
K. Dr Christopher Alan Wright (BSc 1968, PhD 1972)

Candidate statements are shown overleaf.
A. Mr John Edward Barnbrook (BSc 1974, PGCE 1975)
Since graduation I have made Bristol my home. I live in one of those Redland houses that were once the accommodation of me and my fellow students. My home is surrounded by students and I continue to enjoy the culture that is brought to the city by its student population. My three children attended school opposite the Zoology Department. I have spent my career working in education. In my early years I was a teacher of Biology, in the days when Science in schools was exciting and interesting. I moved on in management, becoming headteacher in two comprehensive schools and now working as an interim school leader, providing help and support for schools in difficult circumstances. I am proud to be an alumnus of our University, in the city I have made my own. I look forward to the opportunity of representing generations of past students on the Alumni Committee.

Proposed by: Mr Richard Willis (BSc 1974, PGCE 1975)
Seconded by: Miss Katriona Balfour (BSc 1974, PGCE 1975)

B. Mrs Chryselle Annamarie Brown (BA 2005)
I achieved my degree with great delight at the accomplishment as I was a mature student and felt particularly grateful for such a privilege. I have since worked extensively in Cyprus, the Middle East, the Caribbean and in the UK in a sales and marketing consultancy role, liaising with heads of government and industry. Latterly, adopting a similar international framework, I am working with UKTI promoting trade and investment in Britain. Using this network to great efficiency, I am currently acting as liaison between UKTI, Bristol University and Bristol City Council, to participate in Green projects such as Sustainability and Creative Industries at Milan Expo 2015. I am also a leading force as a committee member of the Bristol Alumni Business Network, aiding in motivating the team and playing a key role in ensuring partnership, networking and delivery outcomes between Bristol University alumni and Bristol City. I am actively involved too in the Bristol Commonwealth Society, furthering their charitable aims and objectives.

Proposed by: Mr Leon R Smith (BA 2005)
Seconded by: Mr Michael Michaelides (MSc 2005)

C. Mr Gerard Ian Fox (BSc 1986)
I owe much of what I have become to my three years at Bristol University. While an undergraduate I was a member of the Students' Union Executive and the OTC. Since graduating I have been a keen supporter and donor to the University's dementia
research unit. Supporting a number of undergraduates with advice, I recently lectured students on the financial crisis. I am a former Managing Director of Credit Suisse, with nearly three decades’ experience in markets and financial services, running businesses, and developing and empowering young people within that sector. An early fundraising supporter for the Think Tank Policy Exchange, I have a keen interest in Public Policy. My wife and I currently farm nine hectares of Champagne grape varieties in Sussex, making English Sparkling Wine. I would like very much to continue my support for Bristol by serving as a Convocation and Alumni Association Committee member.

Proposed by: Mr Andrew Hine (LLB 1986)  
Seconded by: Mr Daniel Schaffer (LLB 1986)

D. Mrs Jan Phillips (née Birtwell) (LLB 1983)
I graduated from Bristol in 1983 with a degree in law, qualified as a solicitor, completing my training also in Bristol at Osborne Clarke. I have spent much of my career at Linklaters in London as a tax lawyer becoming a partner in 2000. In 2005 I joined O’Melveny & Myers, a US law firm, to help establish its London office and head up its tax practice. As well as legal work, this has required involvement in all aspects of growing and managing a new business. I set up and now manage our graduate recruitment process so I keep close links to universities and students. I am also the working mother of three teenage boys, the eldest is a first-year English student at Bristol. I have a strong interest in education, I am currently a governor of Magdalen College School Oxford, also previously a parent and compliance governor at a local prep school and so I am familiar with committee structures and some of the regulatory environment impacting on education. I have been a fundraiser for Bristol University through the alumni programme, most recently for the ICN unit and the dementia research group.

Proposed by: Dr Robert Dufton (LLB 1983, Hon LLD 2014)  
Seconded by: Professor Pat Kehoe (Gesteter Professor of Translational Dementia Research)

E. Mr Alastair Francis Douglas Scott (BSc 1965) *(10/13)*
My working life was spent in educational publishing, primarily with Oxford University Press in Nigeria and Hong Kong - where I was, until 2001, Regional Director for Greater China. I was associated with the establishment and development of the HK Branch of the Alumni Association. The Branch has an active social programme; but
has also been involved with the University in terms of fundraising, publicity, student recruitment and post-graduation networking, and academic links. In particular, it generated a Scholarship Fund that assists a postgraduate student to study at Bristol. Since returning to UK, I have served on various University committees: as a member of Court since 2001, and of its Nominations Committee from 2003-12; of the Annual Fund Panel from 2004-10; and of the Convocation & Alumni Association Committee since 2001, latterly focusing on engagement activities. I should welcome the opportunity of serving for a further term on the Committee

Proposed by: Professor Veronica Pearson (MSc 1971, Cert 1975)  
Seconded by: Dr Martin Crossley Evans MBE, JP (BA 1978, PhD 1990)  

F. Adam Malcolm Steiner (BA 1993)  
I am a 1993 history graduate. While at Bristol I was an active member of the history and fencing societies, and Chairman of the Liberal Democrats. As a Pioneer of the Centenary Campaign I established a scholarship which supports postgraduate History students under Ronald Hutton, for which I was recorded in the Chairman of Convocation's list. After leaving Bristol in 1993, I had a successful career in the City, ultimately as CEO of an investment management business that specialises in improving investee company's performance and governance for the long term. I now work as an executive coach, consultant and author. My main interests outside of work are my family, competitive fencing, and the theatre. I support a number of children's and theatre charities.

Proposed by: Mr Robert Curtis (BA 1994, MA 1996)  
Seconded by: Mr Jonathan Hemmant (BSc 1994)  

G. Jane Lesley Thompson DL (PGCE 1985, PhD 1995) *(11/13)*  
I graduated from Oxford Brookes University in 1976, with a BSc in Human Biology, followed by an MSc in Animal Nutrition from Aberdeen University. Having worked at the Medical Research Council Molecular Haematology Unit, University of Oxford, I came to Bristol in 1985 to do a PGCE. At that time I had a tutorship in Wills Hall, and subsequently was Deputy Warden for 12 years. In 1994 I obtained a PhD in Clinical Veterinary Medicine and then changed career to be an Independent Financial Advisor. I have been in the Reserve Army for 35 years, a great deal of it at Bristol University Officers Training Corps. In August 2009 I became the first woman to command the Bristol City and County Army Cadet Force, a youth organisation staffed mainly by volunteers. I keep in contact with the University by sitting on a number of
Committees, including the Wills Hall Association, Knowlson Trust and Convocation. I live in Bristol where I am Chairman of the Army Benevolent Fund and Deputy Lord Lieutenant.

Proposed by: Mrs Linda Wilson (LLB 1982)
Seconded by: Mr Richard Willis (BSc 1974, PGCE 1975)

H. Julia Wathen (BSc 1972)
After Bristol I embarked on a career in banking and more recently have been working in finance with schools, charities and small companies. My days as a Geography student are long past but I was delighted to respond to the Centenary Appeal and re-engage with the University. I have since become a Committee member of the London Branch of Alumni and a member of Court. My particular interests are those external facing ones of undergraduate recruitment and graduate entry into work, both of which the alumni body is ideally placed to support. I am also personally interested in the environment and climate change which are the focus of the Cabot Institute. The University alumni relationship is a two-way one with much for both sides to contribute and gain. I would value the opportunity to serve on the Committee and help in widening alumni knowledge of and participation in this relationship.

Proposed by: Mrs (Alice) Christina Hogg (née Taylor) (BSc 1972)
Seconded by: Mr Michael Robb (BSc 2007)

I. Alison Wilson (née Gomm) (BA 1966) *(12/13)
During her time at Bristol Ms Wilson's interests centred around life in Hall (Goldney and Clifton Hill House). After graduating in English in 1966 she took a Diploma in Librarianship and later an MLitt from Cambridge. She has published on library design, and has an MSc in Information Science. Ms Wilson has been a consultant to libraries and archives for 24 years, a role which has taken her into many different organisations and given her some useful contacts among academics, architects and librarians. As Librarian and Fellow of Murray Edwards College she gained extensive experience of student administration, served on the College Council and was much involved in Development, with some notable fundraising successes. Although based in Cambridge, she has always kept in touch with Bristol, often attending the alumni weekends. Since semi-retirement in 2010 she has strengthened those links by becoming a Convocation Member on Court, and setting up the Cambridge Branch of Bristol Alumni. She has twice been elected to the Convocation Committee. As a result, she has a much better understanding of Bristol's strategy and hopes to
continue to use her diverse skills and experience to give something back to the University which first instilled in her a love of learning and research.

Proposed by: Mr Alastair Scott (BSc 1965)
Seconded by: Mr David Clarke (BA 1965)

J. Mrs Sylvia Ann Wilson (née Welding) (BVSc 1980) **(5/5)
I studied Veterinary Medicine at Bristol from 1975, living in hall of residence at Badock and later at Langford. After graduation, I worked for a few years in general practice, before joining MAFF as a Veterinary Officer. Since 2001, I have worked as a self-employed human resource consultant as well as locuming as a veterinary surgeon and writing for a veterinary management magazine. In addition to learning my profession, I made lifelong friends at Bristol, including meeting my husband of 31 years. For the last few years, I have been involved with helping young people to prepare for work, including acting as a Young Enterprise Business Advisor. I believe that my business and human resource management skills will be useful to convocation and I would like to give back to the University that enabled me to have the career I have enjoyed thus far.

Proposed by: Mrs Linda Wilson (LLB 1982)
Seconded by: Mr David Clarke (BA 1965)

K. Dr Christopher Alan Wright (BSc 1968, PhD 1972)
I worked in the oil industry for 40 years mostly with British Petroleum. Post BP, time at several independents was followed in 2005 by a North Sea start up with private equity funding. Since retirement in 2013 I have been an independent director on three boards of Warburg Pincus funded companies. Other than hiring for BP I had little involvement with Bristol for many years. However recently I joined the Ethics of Research Committee, looking at governance in a new context. My interest in the alumni stems from my ten years in the US. There the relationship between the graduate and the college is tribal and shows up in financial support and involvement for life in the development of the university. One of the great challenges here is to foster that same relationship that stops graduates drifting away as I did but encourages sustained involvement and commitment.

Proposed by: Dr Andrew Mackenzie (PhD 1981, Hon DSc 2011)
Seconded by: Dr David Bamford (BSc 1967)
c. **Election of 25 Convocation representatives on Court for the period 2015-2019**

Each year Convocation may elect 25 members to serve for renewable four-year terms as Convocation Representatives on Court. This year 37 valid candidacies have been received, therefore an election is required.

* Current Member of Court. Years listed denote meetings attended since being elected in 2011.

**Candidates – Convocation Representatives on Court**

A. Miss Rosanna Barry (BSc 2012)
B. Mr Cavus Batki (BSc 2002)
C. Mr Alex Bradbrook (BSc 2014)
D. Dr Uwe Manfred Brandenburg (PhD 2013)
E. Mr Karamvir Singh Chadha (BA 2014)
F. Mr Christopher Chant (BSc 2006)
G. Mr Paul Charlton (BA 2012)
H. Dr Helen Dorothy Donoghue (BSc 1968, PhD 1971) *(2011, 2012, 2013)
I. Mr David Neil Ewart (BSc 1977)
J. Mr Gerard Ian Fox (BSc 1986)
L. Mr Jonathan Stuart Butler Frere MBE (BA 1974, MA 2014)
M. Dr Bernardo Ivo-Cruz (PhD 2007)
O. Mr Jean-Christophe Jouanneault (MSc 2007)
P. Mr Greg Judge (BSc 2011)
Q. Mrs Deborah Jacqueline Knight (née Bostock) (BA 1971)
R. Mr Alan John Leaman OBE (BSc 1980)
S. Mrs Janet Elizabeth Mitchell (née Barker) (BSc 1982) *(2012, 2013)
T. Mr Benjamin Sean Mosley (BA 2008, MSc 2009)
V. Dr Hazel Phillips (née Mottram) (BSc 1995, PhD 1999)
X. Ms Laura Sharples (LLB 2012)
Z. Mr Adam Malcolm Steiner (BA 1993)
AA. Mr Dennis Roy Stinchcombe MBE (Hon MA 2010)
BB. Mrs Julia Wathen (née Richardson) (BSc 1972) *(2012, 2013, 2014)
CC. Dr Jill White (Hon DMus 2003)
DD. Ms Eleanor Williams (BSc 2013)
GG. Dr Stuart Kevin Paterson Wilson (BSc 1979)
HH. Mrs Sylvia Ann Wilson (née Welding) (BVSc 1980)
II. Miss Nicole Hau Yin Wong (MA 2014)
JJ. Mr Graeme Alex Wright (BA 1973)
KK. Mr Lakkana Rajiv Peiris Yalagala (BEng 1997)

Candidate statements are shown overleaf.
A. Miss Rosanna Barry (BSc 2012)
During my time at Bristol I served on the committee of two societies, worked at Henbury School on behalf of the University’s Widening Participation Office and made a short injury-struck appearance for the women’s football first team. Most importantly, I received an education that both challenged and inspired me. After graduating, I spent some time working for a social enterprise and volunteering abroad before taking up a job in finance. I continue to volunteer as a school mentor and as a workshop facilitator for an international development charity. If elected to Court, I would work to ensure that current and future students continue to benefit from the many opportunities that come with a Bristol education.

Proposed by: Mr Emmanuel Abaya (MEng 2014)
Seconded by: Ms Abbigael Bainton (BSc 2013)

B. Mr Cavus Batki (BSc 2002)
I studied at Bristol from 1999 to 2002, living in Wills Hall and then Redland. I have lived and worked in the USA and the Middle East, but my home is nearby Cheltenham and I still visit Bristol regularly. Seeing the Wills Building always reminds me of the position that the University plays in the city. After graduating I worked as an air traffic controller, moved into IT and now specialise in the new and exciting field of cyber security. The University is growing and investing heavily during this period of enormous change in higher education. I would like to help ensure that Bristol University continues to thrive, that it continues in its tradition of high quality research, and that it remains the same great experience to students of all backgrounds.

Proposed by: Miss Jennifer Barker (BSc 2002)
Seconded by: Mrs Anna Carlsson-Hyslop (née Carlsson) (BSc 2003)

C. Mr Alex Bradbrook (BSc 2014)
I started at the University of Bristol in 2010 on a Modern Languages degree programme. I changed courses in 2011, and graduated from my degree in Geography in summer 2014. In June 2014, I was elected by the student body to be a sabbatical officer at the Students’ Union, and I’ll serve as Undergraduate Education Officer until June 2015. I loved studying at Bristol, and benefited immensely from the opportunities presented to me. I was President of the Geography Society, Deputy Editor of Epigram (the student newspaper) and Faculty of Science representative on Senate. In addition to this, I enjoyed taking part in activities in the performing arts, athletics, and working for the Widening Participation department. Being at the
University of Bristol changed my life completely for the better, and I’d love to be elected to Court to give something back to the students and staff at this wonderful University.

Proposed by: Mrs Linda Wilson (LLB 1982)
Seconded by: Mr Tom Flynn (BSc 2013)

D. Dr Uwe Manfred Brandenburg (PhD 2013)
I earned a PhD in Globalisation Studies in 2013 next to my work as managing partner at CHE Consult, a higher education consultancy and research centre with 17 employees. I am also currently Vice President Academic Affairs at the Berlin International College and Managing Partner of the CHE Consult Prague s.r.o. I was previously Director International at the Humboldt University Berlin, one of the largest and most international universities in Germany (29 Nobel prize winners). I am on the General Council of the European Association of International Education (EAIE) and am deeply involved in the international higher education community. I published widely on internationalisation, and amongst other things a piece titled End of Internationalisation with Hans de Wit at the Boston Institute IHE. I am deeply grateful to the UoB for giving me the opportunity to successfully pursue my PhD and broaden as well as deepen my knowledge during that journey. I am very proud to be an alumni of one of the top UK research universities and would like to help to even develop both its national as well as international role and standing. I would be honoured to be allowed to commit myself to the future of my alma mater UoB.

Proposed by: Professor Sir Eric Thomas (Vice-Chancellor, Hon LLD 2004)
Seconded by: Mr Bill Ray (BSc 1975)

E. Mr Karamvir Singh Chadha (BA 2014)
I studied at the University of Bristol from 2011, graduating with a BA in Philosophy in 2014. While a student, I held several positions within the University. Throughout my degree, I was Deputy Warden of City Centre Living, co-managing a team of 12 senior residents responsible for the welfare and discipline of 500 undergraduates each year. I spent two summers working as an Administrative Assistant in the University’s Accommodation Office, where I significantly increased revenues from summer accommodation. In my final year, I was a Peer Assisted Study Leader, helping the University’s new undergraduates to develop their study skills. Outside the University, I volunteered with the Citizens’ Advice Bureau for 18 months. I am keen to see greater representation from the University’s younger alumni on its ceremonial and
governing bodies. I am currently an Assistant Dean at St Anne’s College, Oxford, where I continue to study Philosophy.

Proposed by: Miss Moujan Mirdamadi (BA 2013, MA 2015)
Seconded by: Mr Kit Patrick (Teaching Fellow at the University of Bristol)

F. Mr Christopher Chant (BSc 2006)
After reading politics I began a career in government during which I encouraged greater collaboration with universities and later advanced strategies to counter extremism on campuses – I therefore understand issues affecting the interplay of government and higher education. Recently becoming a father has made me consider the legacy I will leave and I’m highly motivated to help broaden educational opportunities for all. I would enjoy giving back to the University that gave me so much in my formative years by helping shape its future. I would represent past, present, and prospective students by using my professional experience and keen analytical eye to be a critical friend of University decision making.

Proposed by: Ms Alice Petterson (BSc 2006)
Seconded by: Ms Emily Abram (BA 2006)

G. Mr Paul Charlton (BA 2012)
Originally from Manchester, I first arrived in Bristol in 2009 to study History. In my first year I lived in Hiatt Baker Hall where I was President of the JCR. Focusing primarily on early industrial revolution Britain, I graduated with a 2:1 BA (Hons) in History in 2012. Throughout my time at Bristol I was a regular member of University’s Cricket Club (Sponsorship Secretary 2011/12) and an active member of the History Society (Vice President 2010/11 and 2011/12). In my final year I ran in the Students’ Union elections and was elected President of the Students’ Union for 2012/13. In that full-time role I helped establish a Union Lettings Agency, secured additional funding from the University and was a regular member of Council and Senate, attending Court in 2012. Since leaving Bristol I have been working in London for KPMG as a Management Consultant.

Proposed by: Mr Adam Ludlow (BA 2012)
Seconded by: Mr Christian Foss (MSci 2013)

H. Dr Helen Dorothy Donoghue (BSc 1968, PhD 1971) *(2011, 2012, 2013)*
I obtained a BSc (Microbiology 1967), a PhD (Bacteriology 1971) and worked for six years in an MRC Dental Unit at Bristol Dental School. Next, I was Lecturer in Medical Microbiology at the University of Bradford. I was appointed Senior Lecturer in the UCL Dental School (1980) and transferred to the UCL Bacteriology Department (1992). I now work as an honorary senior lecturer in the UCL Centre for Clinical Microbiology. I became a Convocation representative on Court as a postgraduate student, due to my concerns as an officer of the Graduate Club over the lack of facilities for research students over the summer. I wish to continue as an elected member of Court as I believe that my past experience on the AUT National Executive and UCL Council, and continuing work as a researcher, lecturer and Tribunal lay member, enables me to make a positive contribution as a Convocation representative.

Proposed by: Mrs Lynn Hyams (BSc 1978)
Seconded by: Mr Paul Malcolm Diner (BA 1979)

I. Mr David Neill Ewart (BSc 1977)
I studied Economics and Economic History at Bristol graduating in 1977. At University, I was an active member of the Students’ Union, being a Union Councillor and a student representative on the Churchill Hall Committee. After graduating I qualified as a Public Finance Accountant and spent 35 years working as an increasing senior finance officer with two London Boroughs. Since leaving my full-time position, I have taken up a number of non-executive positions on the audit or regulatory committees of public sector and charitable organisations, including being the independent chair of a London Borough Audit Committee. I have been an active member Convocation for many years, including being a member of the Churchill Hall Association Committee and a Member of Court during the 1980s, and would like the opportunity to use my experience to support the University as a Convocation Representative.

Proposed by: Mr Keith Walton (BSc 1972)
Seconded by: Mr Timothy John Scaife (BSc 1976)

J. Mr Gerard Ian Fox (BSc 1986)
I owe much of what I have become to my three years at Bristol University. While an undergraduate I was a member of the Students’ Union Executive and the OTC. Since graduating I have been a keen supporter and donor to the University’s dementia research unit. Supporting a number of undergraduates with advice, I
recently lectured students on the financial crisis. I am a former Managing Director of Credit Suisse, with nearly three decades experience in markets and financial services, running businesses and developing and empowering young people within that sector. As an early fundraising supporter for the Think Tank Policy Exchange, I have a keen interest in Public Policy. My wife and I currently farm nine hectares of Champagne grape varieties in Sussex, making English Sparkling Wine. I would like very much to continue my support of Bristol by serving as a Convocation Representative on Court.

Proposed by: Mr Andrew Hine (LLB 1986)
Seconded by: Mr Daniel Schaffer (LLB 1986)

I graduated from Bristol in 2010 with an MEng in Aeronautical Engineering. I have been working four years as an Aerospace Stress Engineer at a well respected but small Aerospace company near Bristol. While at University I was involved in a wide variety of student activities: from being heavily involved with the Engineers Without Borders Bristol (EWB Bristol) committee, Lifesaving Club committee, the Junior Common Room Committee and being a Bar Manager at Manor Hall. Recently I have been an Industrial Mentor for first-year students. I served as a Senior Resident at Manor Hall and was Chairman of the Manor Hall Association (MHA) for three years. Through this and being on Court since 2011 I’ve encouraged alumni to stay connected and get involved with the University. Continuing on Court will help me keep in touch with the University and help me offer my services to the University in future.

Proposed by: Dr Martin John Crossley Evans MBE, JP (BA 1978, PhD 1990)
Seconded by: Mrs Nicola Press (née Clapton) (BA 1975)

L. Mr Jonathan Stuart Butler Frere MBE (BA 1974, MA 2014)
I graduated from Bristol in 1974 with a degree in Russian and then pursued a full career in the Army, where I acquired a wide range of administrative, managerial and other skills. Following retirement from the Army, I spent a period of time as a school Bursar, where, amongst other things, I learnt more about financial management. I then undertook a part-time MA in Modern Languages at Bristol, which I completed at the end of last year. I am involved in education at a local level as a Governor of a secondary school and am also in the process of becoming a Trustee of a small specialist educational trust. With this background, I feel I am well placed to use my
skills and experience in the service of the University as a Convocation Representative.

*Proposed by: Mr Richard Willis (BSc 1974, PGCE 1975)*
*Seconded by: Mrs Amanda Jenkinson (née Staples) (BA 1974)*

**M. Dr Bernardo Ivo-Cruz (PhD 2007)**

After studying in Bristol for my PhD in Politics, I have been working in politics and business-related activities in both public and the private sectors. Immediately after my time at the University, I served as Undersecretary of State for Foreign Affairs in the Portuguese Government, with the portfolio of Human Rights and Democratization and the Foreign Office's daily management. After that, and following a major political and military crisis in Timor Leste, I worked with the Office of the President of the Republic of Timor to help bring the main stakeholders to the negotiation table. In business, my experience includes heading the Portuguese Trade and Investment Agency in the UK and Brazil and, now, I am running my own consultancy company, based in London and with offices in Portugal/Spain and Brazil. I have also taught as a Lecture and Professor in universities in Portugal and in the UK.

*Proposed by: Professor Sarah Childs (Professor at the University of Bristol)*
*Seconded by: Ms Carolina Abreu (MSc 2003)*


Graduating in 1964, I was Captain of Boats, Chairman of Athletic Union and Union Council member. I qualified as a Chartered Accountant with KPMG, spent two years with Blue Circle Group, then returned to KPMG's consulting practice. When I left in 1994, I was senior consulting partner and KPMG UK Board member. Subsequently, I've practised as an independent management consultant and hold several non-executive directorships. I've been President of Institute of Management Consultancy and CIMA. I'm a member of Cranfield University Court and honorary MBA. I was awarded MBE in 2006. Master of the Haberdashers' Company (2007-08), I chaired its Education Committee (2008-13) responsible for governance of 11 schools, adding three Academies. I was Board member of Association of Governing Bodies of Independent Schools (2006-14). I am actively involved in supporting and fundraising for the University Boat Club. My son graduated from Bristol (BA Italian) in 2010.

*Proposed by: Mrs Deborah Knight (née Bostock) (BA 1971)*
*Seconded by: Mr Roger Griffin (BA 1964)*
O. Mr Jean-Christophe Jouanneault (MSc 2007)
As part of my last year in a French Engineering School, I decided to go to Bristol and attend an MSc Computer Science in 2007. I wanted to experience life in the UK and was involved in a start-up of the University (called Mista) as well as in the Julian Trust shelter. After a few years as a consultant, I am now working with AXA UK in a thrilling program to build a pan-European insurance platform. As an overseas alumni I want to contribute and bring another perspective in the development of the University in a global environment.

Proposed by: Mr Charles Repain (Cert 2007)
Seconded by: Mr Francois-Maxence Desplanques (MSc 2007)

P. Mr Greg Judge (BSc 2011)
I read Deaf Studies at Bristol, graduating in 2011. My penultimate year was the most formative as I led a student campaign to save my course from closure. Over 6,500 signatures, 100s marching along with community support - I put the student experience and our academic richness at the heart of Bristol. Emboldened by this, I have gone on to work for a leading campaign to improve end-of-life care as well as supporting the work of the House of Lords as a Political Assistant. A school Governor and charity Trustee in my spare time, Bristol showed me the power of education for all ages, whether you’re a wheelchair user like myself or not. On Court I want to ensure tomorrow’s students are equally emboldened as I have been and go onto make a positive impact on people’s lives.

Proposed by: Mr Stephen Williams (BA 1988)
Seconded by: Mr Alex Neill (BSc 2010)

I graduated with a BA in History in 1971 and subsequently qualified as a solicitor. I then worked in the City, becoming the first female partner of Stephenson Harwood in 1981 - my last job in the City being a Secretary to the Financial Law Panel. I am a liveryman and past master of the Haberdashers' Company (I was the first female master of a Great XII Livery company) and have been Chairman of Governors of Haberdashers sponsored schools in both the maintained and independent sectors. I am currently chairman of the Education Committee of the Haberdashers' Company, with responsibility for its trustee role overseeing the 11 Haberdasher schools educating some 12,000 students. Fully appreciative of the advantages of my own
university education, and seeing at first hand issues relating to access and funding, I am keen to contribute to the work of the Court.

*Proposed by: Mrs Stella Vaines (née Courtney) (BA 1971)*  
*Seconded by: Mrs Philippa Gibbs (née Wheare) (BA 1971)*

**R. Mr Alan John Leaman OBE (BSc 1980)**

After graduating in Politics and Economics I served a year as President of the Students' Union (1980-81). I've enjoyed a varied career in charities (Age Concern) politics (serving as Chief of Staff to Paddy Ashdown when he was the leader of the Lib Dems) and then as Director of Strategy for the party) and representing business (at the Association of British Insurers). I am now CEO of the Management Consultancies Association, the trade body for consulting firms. I live in Kent with my wife and two young boys, so have a keen interest in the future of our world class universities.

*Proposed by: Mr Robert Charles Osborne (BSc 1982)*  
*Seconded by: Mr James Philip Lazarus (BSc 1982)*

**S. Mrs Janet Elizabeth Mitchell (née Barker) (BSc 1982) *(2012, 2013)*

I graduated in 1982 with a degree (2.1) in Biochemistry. Following a PGCE at Oxford University I took up a post teaching Chemistry at Bristol Grammar School. From there I became Head of Chemistry at Millfield School and then returned to BGS in 1999 as the Academic Deputy Head. Since 2004 I have been the Academic Deputy Head at Wimbledon High School. As a school leader I take a keen interest in higher education and the opportunities it opens for my students. Whilst at Bristol I played both tennis and badminton for the University. I had an extremely profitable and happy time at the University and also made many links in my time teaching in Bristol. As someone who nurtures students who may become future undergraduates I feel that I have a great deal to offer and would also very much like to get involved in the London Branch of Convocation.

*Proposed by: Mrs Linda Owen (née Chatterton) (BA 1983)*  
*Seconded by: Mrs Jane Lunnon (née Cullen) (BA 1990)*

**T. Mr Benjamin Sean Mosley (BA 2008, MSc 2009)**
After reading History and completing a masters degree in Development and Security, I started my career as political adviser and media strategist. One of my strengths is building relationships and making connections. The University of Bristol transformed my life and I want to give something back. As the former chair of the Student Council and as a former senior resident at Goldney Hall, I remain passionate about the welfare of students and I would now like contribute again to the University. My great-grandfather graduated from the University of Bristol in 1927 and because the University is part of my heritage, I want to contribute to its future.

Proposed by: Dr Martin Crossley Evans MBE, JP (BA 1978, PhD 1990)
Seconded by: Mr Matthew Grady (BA 2002)

As an undergraduate I was a very active caver and climber, becoming president of the University of Bristol Mountaineering Club and leading a Himalayan expedition. After completing a PGCE at Bristol I then taught for three years at Withwood School, introducing many young people to the sports of caving and climbing. In 1980 I applied for a commission in the Royal Army Educational Corps and served for 16 years, during which I was able to complete an MSc in the Design of Information Systems. After leaving the army I worked for several years at the Southmead Development Trust organising and teaching adult computer literacy courses. I have maintained my interest in outdoor sports and am a vice-president of the University of Bristol Spelaeological Society. I have attended all meetings of Court since becoming a representative and engage with students in spelaeological activities on a weekly basis.

Proposed by: Mrs Linda Wilson (LLB 1982)
Seconded by: Mr Richard Willis (BSc 1974, PGCE 1975)

I graduated from Bristol with a BSc in chemistry in 1995 and a PhD, also in chemistry, in 1999. Following two years in the flavour industry, I returned to Bristol for post-doctoral research, before spending some time working in science communications at the Environment Agency and in research administration at the Medical Research Council. I now work in the Research and Enterprise Development office of the University of Bristol, providing expert support to academic members of staff who are seeking external funding for their research. I also get opportunities to
engage with staff and students by providing advice and mentoring through the

careers service and through the maternity connections mentoring scheme. I have

thoroughly enjoyed my time on Court so far and am keen to use my experience in

industry, academia and the public sector to continue to make a useful contribution.

Proposed by: Ms Nikki Gomulka (née Moulton) (LLB 1994)
Seconded by: Dr Sian Lennon-Chrimes (PhD 2001)


After being educated at Rickmansworth School, I went on to study Geology at the

University of Bristol (BSc 1994). Following graduation, I served as General Secretary

at the Students’ Union. Since leaving the University, I have worked for Coca-Cola

Enterprises in a number of sales, operations and eBusiness roles and manages

Digital Communications for the company. A Bristol resident for the last 15 years, I am

Chair of Trustees at the University of Bristol Students' Union, Co-Chair at the

Rainbow Centre for Children, Communication Advisor to the Cabinet Office and to

the University of Bristol.

Proposed by: Mr Chris Snell (BSc 1997)
Seconded by: Ms Amy O'Brien (BA 2009)

X. Ms Laura Sharples (LLB 2012)
I came to Bristol University as a mature student in my late twenties having left formal

education at 15 and completed just one A-level in my spare time. Studying at

university changed my life and rarely a day goes by when I do not stop to think how

grateful I am to have had that experience. Whilst I very much appreciate the technical

knowledge of the law and the study and research skills that were crucial to my

success in obtaining a contract to train as a solicitor at local firm, Burges Salmon, the

most valuable thing Bristol gave me was attitudinal. I have a sense of my own worth

and capability and an appreciation of what I can achieve that can only come from

spending time surrounded by people who genuinely wish to share the knowledge

they have and to help their students and peers to excel.

Proposed by: Mr Thomas Lawson (LLB 2009)
Seconded by: Mr John Smith (LLB 2013)

Following my PhD, I worked as Research Fellow, Research Associate, Lecturer and Reader in Physics at Bristol, until my retirement in 2011. My research was in Particle Physics and I continue to work part-time on an experiment at the Large Hadron Collider at CERN, Geneva. I also recently spent time lecturing to undergraduates in Australia and Sri Lanka. I still visit local schools to share my interest and excitement in Physics. I am a Fellow of the Institute of Physics and I served on many committees of the Institute, and was elected for a four-year term as a member of its Council. Within the University, I served three terms as an elected staff representative on Senate and one on Council. I still serve as a ceremonial officer (‘Bedell’) at degree ceremonies. I was delighted to be awarded an MBE in 2004 for services to Physics.

Proposed by: Dr Martin Crossley Evans MBE, JP (BA 1978, PhD 1990)
Seconded by: Professor David Newbold (PhD 1998)

Z. Mr Adam Malcolm Steiner (BA 1993)
I am a 1993 history graduate. While at Bristol I was an active member of the history and fencing societies, and Chairman of the Liberal Democrats. As a Pioneer of the Centenary Campaign I established a scholarship which supports postgraduate History students under Ronald Hutton, for which I was recorded in the Chairman of Convocation’s list. After leaving Bristol in 1993, I had a successful career in the City, ultimately as CEO of an investment management business that specialises in improving investee company's performance and governance for the long term. I now work as an executive coach, consultant and author. My main interests outside of work are my family, competitive fencing, and the theatre. I support a number of children's and theatre charities.

Proposed by: Mr Robert Curtis (BA 1994)
Seconded by: Mr Jonathan Hemmant (BSc 1994)

AA. Mr Dennis Roy Stinchcombe MBE (Hon MA 2010)
My name is Dennis Stinchcombe MBE. I was awarded an Honorary Master of Arts 13th July 2010 and this was for my many, many years of voluntary work with young people in Bristol. To date I have been the Voluntary Leader In Charge of the Broad Plain Youth Project (formerly Boys Club) for 40 years. I am the Centre Director at Riverside Youth Project which is also home to the above. The day project centres on working with very challenging and difficult young people who have been excluded from main stream schools. I am the officer in charge of the NOMS Attendance centres both Junior and Senior and this is a part time role working with young
offenders on 26 alternate Saturdays throughout each year, and I have held this post for 26 years. I am the Executive Officer and Commander of the Maritime Cadets Corps. My wife and I have fostered over 137 young men over a period of 35 years and continue to do so. I think I would make a positive contribution to Court.

*Proposed by: Mrs Lillian Brown (née Oakman) (BA 1951, Cert Ed 1952, Hon MA 2005)*  
*Seconded by: Mr Thomas Davison (Biology 2012-)*

**BB.  Mrs Julia Wathen (née Richardson) (BSc 1972) *(2012, 2013, 2014)***
After my Geography degree at Bristol I joined Barclays and embarked on a career in banking which lasted 25 years, took me to New York and provided a wealth of financial experiences. Since leaving banking I have continued to work in the financial field with small companies, charities and schools. My Bristol degree provided the foundations for a rewarding and varied career together with lifelong friends and happy memories. As an active supporter of education I have enjoyed re-engaging with the University and am now Treasurer of the London Branch of Alumni. I have served as a member of Court for four years and am seeking re-election for a further term. I have found the relationship between the University and its alumni to be a dynamic one with much to be gained on both sides and I would like to continue working to widen its scope and relevance.

*Proposed by: Mrs Christina Hogg (née Taylor) (BSc 1972)*  
*Seconded by: Mr Michael Robb (BSc 2007)*

**CC.  Dr Jill White (Hon DMus 2003)*
I am proud to have strong links with the University and was honoured in 2003 when I was made a Hon. Dr of Music. I have given presentations to music students almost annually since I came to Bristol in 1986 as the BBC Senior Music Producer South and West. I still mentor several students - some who graduated ten years ago and more. I am the Honorary Patron (Advisory) to London’s highly acclaimed youngest orchestra Aurora which currently has a residency at St George’s. I am a Freeman of the City of London, a Liveryman of the Worshipful Company of Musicians and I currently Chair a National Ethical Reference Committee for Premier’s Ethical Fund. I also played an important role in Sir Eric Thomas becoming involved with a Bristol Child Health Charity and I have even painted his portrait. I would like to become a Convocation Representative on Court using my experience to make a contribution to the governance of the University.
DD. Ms Eleanor Williams (BSc 2013)
I read Social Policy at Bristol, with a strong focus on sustainability and public policy. I was involved in a number of societies, including Expeditions (UBES) and the Volunteering Executive. Following graduation in 2013, I led the Students' Union as one of the elected sabbatical officers. I sat on a number of high performing university committees such as Estates Committee and Student Experience Committee and was a trustee of the Students’ Union. I have since been working in the Ministerial and Public Communications Division in the Department for Education, where I am responsible for parliamentary questions and correspondence. I am a keen runner and play netball in a local league.

Proposed by: Ms Alessandra Berti (BSc 2012)
Seconded by: Mr Tom Flynn (BSc 2012)

I studied at the University from 1948-1952, gaining an honours degree in Philosophy and Economics in 1951 and a Testamur in Social Studies in 1952. I was actively involved in the Students’ Union and was its Lady President from 1951-1952. After leaving University, I became an economist in industry and, later, a teacher. I was Chairman of the (then) Association of Alumni for 15 years from the 1960s, a long-standing member of Convocation Committee and a Convocation Representative on Court. I was Deputy Chairman of Convocation from 1999-2010 and for many years I have co-ordinated Convocation’s assistance with the University’s welcome programme for new students from overseas, and took an active interest in their welfare. I was a member of the Nominations Committee of Court, and chaired Convocation’s Student Awards Committee. The University awarded me an Honorary MA in 1999. I would like to continue my close and active links with the University.

Proposed by: Mr Peter Maurice Burling (BA 1955)
Seconded by: Mrs Lillian Brown (née Oakman) (BA 1951, Cert Ed 1952, Hon MA 2005)

I have served as a Convocation Representative on Court for several years. I am also a member of the Convocation and Alumni Association Committee and am currently Joint Deputy Chair of that organisation. In addition, I play an active role in various sub-committees including the Bristol Branch of the Alumni. I organise the annual Alumni Association Student Awards sub-committee as well the awards evening the night before Court. I also represent the main Committee on the Alumni Foundation, a role that I find immensely satisfying as it involves giving grants to support various student activities within the University. I continue to have active involvement with current students, both undergraduates and postgraduates, through my membership of the Spelaeological Society. I feel I have sufficient time and energy to continue to devote my efforts to the affairs of the University and would like to stand for a further term on Court.

Proposed by: Mr Bill Ray (BSc 1975)
Seconded by: Dr Martin Crossley Evans MBE, JP (BA 1978, PhD 1990)

GG. Dr Stuart Kevin Paterson Wilson (BSc 1979)
I went to Bristol in 1976 to study Physics and lived in Badock Hall and University Close, making many lifelong friends including my wife of 31 years. I went on to gain my MSc and PhD in Physics and since then I have had an interesting career in the nuclear safety. I have also been involved in mentoring graduates and promoting career opportunities. I believe my experience and skills will be helpful to Convocation and I would like to help support the University that launched me on the exciting and eventful career I am enjoying.

Proposed by: Mrs Linda Wilson (LLB 1982)
Seconded by: Mrs Sylvia Wilson (BVSc 1980)

HH. Mrs Sylvia Ann Wilson (née Welding) (BVSc 1980)
I studied Veterinary Medicine at Bristol from 1975, living in hall of residence at Badock and later at Langford. After graduation, I worked for a few years in general practice, before joining MAFF as a Veterinary Officer. Since 2001, I have worked as a self-employed human resources consultant as well as locum-ing as a veterinary surgeon and writing for a veterinary management magazine. In addition to learning my profession, I made lifelong friends at Bristol, including meeting my husband of 31 years. For the last few years, I have been involved with helping young people to prepare for work, including acting as a Young Enterprise Business Advisor. I believe that my business and human resource management skills will be useful to
Convocation and I would like to give back to the University that enabled me to have the career I have enjoyed thus far.

*Proposed by: Mrs Linda Wilson (LLB 1982)*
*Seconded by: Mr David Clarke (BA 1965)*

**II. Miss Nicole Hau Yin Wong (MA 2014)**
I read law at Bristol and graduated in 2014. During my degree, I was heavily involved in a range of extra-curricular activities and held a number of senior positions of responsibilities, including Careers Secretary and Postgraduate Representative of the Bristol Law Club, Editor-in-Chief of both *Dicta* and the *Bristol Law Review*, President of the Bristol Law Conference and Founding Director of The Commercial Awareness Programme. Since graduating, I’ve secured a training contract at a Silver Circle firm and will begin as a trainee solicitor in September of this year. As a recent graduate, I am very much in tune with the issues facing our students today and am passionate in ensuring that Bristol continues to be a world-class educational institution for years to come. I look forward to contributing to a University which has been home to some of my best memories and greatest achievements.

*Proposed by: Mr Jack Moulder (MA 2013)*
*Seconded by: Mr Zachary Tan (LLB 2015)*

**JJ. Mr Graeme Alex Wright (BA 1973)**
I studied Classics and become variously Treasurer and President of Classoc and a member of the Arts Faculty Council. I graduated with a first class degree. On graduating, I entered the corporate world, working in various locations around the UK, Europe and South America. After 20 years I set up my own business in Leicester which now employs 18 people. My experience both in the UK and overseas, linked with the challenges of working in big business and small, has given me a broad understanding of the different ways of dealing successfully with issues and challenges that may arise in unexpected ways. I would bring to the role a keen interest in the University and the broader community, supported by a well-honed knowledge of the commercial world and how lessons from that sector can be applied to an academic environment.

*Proposed by: Mr Nicholas Gordon Henry Wright (BSc 2001)*
*Seconded by: Mr Timothy Nicholls (BA 2001)*
KK. Mr Lakkana Rajiv Peiris Yalagala (BEng 1997)

I successfully completed BEng degree at Bristol and did further studies and worked for a multinational company for 14 years. I have got wealth of knowledge working for multidiscipline and multicultural worldwide assignments. During my time at Wills Hall I had also undertook responsibility at JCR committee overlooking the best interest of student matters as well as the wellbeing of the hall. In addition I have worked with events involving major organisations. I have over the years have been an active member of Wills Hall Association and supported financially the IT project that provides improved equipment. I keep in touch with alumni and staff routine and visit the campus regularly to see how I can involve and help further. I am now a Bristol Pioneer. My love for Bristol University is growing every year.

Proposed by: Mr Charles Gunter (BSc 2006, PGCE 2007, MSc 2009)
Seconded by: Mr Adrian Mezzetti (LLB 1965)
d. **Election of the lay member of Council for the period 2015-18**

At the 2013 Convocation AGM the Standing Orders of Convocation were revised to include the election by Convocation of the member of Council (appointed by Convocation) by distance voting and ballot at the Annual General Meeting of Convocation (Section 11). This year twelve valid candidacies have been received, therefore an election is required.

**Candidates – Lay member of Council (appointed by Convocation)**

A. Mrs Jacqueline Burrows (English Literature 2009-)
B. Mr Geoff Crocker (MA 2010)
C. Mrs Bridget de León (née Ashley-Miller) (BA 1979)
D. Mrs Julie Goldstein (née Lee) (BSc 1978)
E. Major Heloise Goodley (BSc 2001)
F. Mr Michael Jeans (BA 1964)
G. Mr Tony Lynch (BSc 1987)
H. Mr Alastair Matchett (BSc 1991, MSc 1993)
I. Miss Clemmie Reynolds (BA 2009)
J. Professor Stanley Desmond Smith OBE, FRS (BSc 1952, DSc 1966)
K. Mr Matthew Jackson Stringer (BA 1989)
L. Mr Hanif Virji (BSc 1985)

**Candidate statements are shown overleaf.**
A. Mrs Jacqueline Burrows (English Literature 2009-)
I am a mature student, graduating in 2015 after six years part-time on the BA in English Literature & Community Engagement. Bristol gave me the mid-life opportunity to study for the degree that I never had the chance to do when I left school at 18. I am a passionate supporter of its open-minded approach to continued learning for all and I want to help the University as it continues to reach out to potential new and different student communities. My career was as a Director of Public Affairs & Corporate Communications for several global companies. I am a Fellow of the Royal Society for Arts and a Freeman of the City of London. I have been a Trustee of the Bath Preservation Trust, a parish councillor and a Ministerial Nominee to a Minister for Sport. I have previously served on the Court of Bath University where I live.

*Proposed by: Mr Thomas Sperlinger (Reader at the University of Bristol)*
*Seconded by: Professor David Hopkins (Emeritus Professor in English)*

B. Mr Geoff Crocker (MA 2010)
I read economics at Durham (1973) and philosophy of science at Bristol (2010). My working career has focused on technology strategy in international industry sectors, most recently in the development of the Russian economy from 1990-2006. I gathered extensive data on the role of technology in economic development, and took the Bristol MA to research the academic literature for my book, *A Managerial Philosophy of Technology: Technology and Humanity in Symbiosis*, published by Palgrave Macmillan 2012. I write on economics, focusing on the case for a basic income. My paper *The Economic Necessity of Basic Income* is available online. I live in Bristol and am keen to see the University contribute to civic life, both intellectually and culturally. I am committed to the core importance of education in civic society and to lifelong learning. I have extensive experience of strategic management of institutions, and have an international perspective.

*Proposed by: Mr Daniel Wolf (Wood) (MA 2011)*
*Seconded by: Mrs Sophia McKett (née Wickremasinghe) (BSc 2002)*

C. Mrs Bridget de León (née Ashley-Miller) (BA 1979)
I am the director of Ashley-Miller Ltd. working as an independent art adviser, helping private collectors build and curate their collections. I also provide consultancy to some of London's leading art advisers. From 1999-2005 I was co-founder and director of Percy Miller Gallery, London. In 2006 I ran the first 'collecting contemporary art' course for the Whitechapel Gallery, London and in the following year I co-curated a solo exhibition of films by Grace Weir at the Science Museum, London. Prior to this my career included running the Delfina Studio Trust, a charitable arts trust, for four years, as well as working at the Tate gallery and Gasworks in London and P.S.1 Contemporary Art Center, New York. I have an MA in art curation from the Royal College of Art. Reading History/History of Art at Bristol has been the foundation for a rewarding career in the arts.

Proposed by: Mrs Sarah Van Oss (née Brownlow) (BSc 1980)
Seconded by: Mr James Alexandroff (LLB 1979)

D. Mrs Julie Goldstein (née Lee) (BSc 1978)
After graduating from Bristol in 1978 with a degree in Physics, I embarked upon a career in finance, joining KPMG in Bristol and qualifying as a chartered accountant. After six years in audit, I moved into industry and gained my broad strategic and commercial experience over 25 years working as a senior executive both in the UK and USA for international companies in the marketing and communication services sectors, including LVMH. I returned to London in 2002, co-founded an entrepreneurial media business creating innovative programming with global distribution and, more recently, returned to full-time education obtaining a Diploma in Law from the University of Law, London. I am a business adviser, mentor and an active member of the International Women’s Forum, an organisation focused on global leadership. I would like to bring my skills and international business expertise to support the work of the Council and the University.

Proposed by: Mr Lindsay Melvin (BSc 1978)
Seconded by: Ms Patti Rudling (BA 1979)

E. Major Heloise Goodley (BSc 2001)
I read Geology, graduating in 2001 with a BSc. Like many Bristol University graduates I found my first employment in the City of London, working first in Investment Banking and then as a Management Consultant, before swapping the sharp suit for marching boots and joining the Army. I commissioned from the Royal Military Academy Sandhurst in 2007 and wrote a book about the experience which
was published in 2010. I now hold the rank of Major, working in the UK’s NATO Headquarters. As part of my Army service I have recently returned to university, studying for an MSc in International Relations on an Army Scholarship at University College London. It is this recent re-engagement with higher education which has motivated me to want to bring the professional skills and experience I have accrued since graduation back to the University.

*Proposed by: Mrs Deborah Jenkins (BSc 2001)*
*Seconded by: Mr Mike Reeve (BSc 2001)*

**F. Mr Michael Jeans (BA 1964)**
Captain of Boats, President of Athletic Union, Member of Union Council 1963-64. I owe Bristol so much and have tried to give back over the years by being a Pioneer, a member of Court, leading two recent successful fundraising campaigns for the Boat Club etc. I was delighted when my son also went to Bristol 2006-10. Apart from a successful business career in both London & Bristol, I have been heavily involved with school governance in both maintained and independent sectors (& Brussels!). I continue to be part of a DfE working group. I want to serve Bristol even further!

*Proposed by: Mr Roger Griffin (BA 1964)*
*Seconded by: Mrs Deborah Knight (née Bostock) (BA 1971)*

**G. Mr Tony Lynch (BSc 1987)**
I live and work in Bristol and have done since I graduated in 1987 from the School of Chemistry. I am currently a volunteer in education, assisting primary school students with reading ability and my career in banking allows me to see a wider range of people and business in the south west. I am passionate about furthering the aims of the University and would like to contribute in any way I can.

*Proposed by: Mr Andrew Sutcliffe (BSc 1987)*
*Seconded by: Mr Michael Neaves (BSc 1987)*

**H. Mr Alastair Matchett (BSc 1991, MSc 1993)**
Bristol University is a big part of what made me who I am today. After four amazing years doing a BSc and MSc in politics (1988 to 1992), I left Bristol to follow a career in finance at J.P.Morgan’s corporate finance department. While I was at J.P.Morgan I retained an interest in education by leading courses on their six-month-long entry
program. In 1997 I founded the financial training firm AMT training which became the leading training provider for corporate finance education globally. I started my alumni relationship with Bristol in 2007 and have continued to take a close interest in the University, including running pro-bono classes for students looking to get summer placements for city firms. I am passionate about Bristol and would be excited to be part of the University Council.

Proposed by: Professor Mark Wickham-Jones (Professor at the University of Bristol)
Seconded by: Mr John McCormack (Teaching Fellow at the University of Bristol)

I. Miss Clemmie Reynolds (BA 2009)
While reading English, I was an active member of the UBU drama societies, and won Best Production of 2014. My (free) time as a student was formative in my career direction, and I want to ensure students find inspiration, confidence and support whilst at Bristol. After studying at RADA, I set up my own theatre company, BurntOut Theatre. I have produced eight touring productions, employed over 100 theatre professionals, won two major Arts Council Grants, and raised over £10,000 for the Multiple Sclerosis Society. I commissioned a new play about the Transatlantic Slave Trade, which I toured to Bristol in April. Having run a company for four years I have skills in management, marketing, development and advocacy, which I could bring to Alumni Council. I have experience in fundraising, too, having raised over £50,000 for the charity Cardboard Citizens that uses theatre to empower and rehabilitate homeless and ex-homeless people.

Proposed by: Miss Victoria Brownell (BA 2009)
Seconded by: Miss Claudia Tobin (BA 2009, MA 2011)

J. Professor Stanley Desmond Smith OBE, FRS (BSc 1952, DSc 1966)
PhD Reading University, Optical Coatings. RAE Farnborough, Infrared Technology, Imperial College Meteorology, Lecturer then Reader, Reading. Britain’s first satellite experiment, the Selective Chopper Radiometer for NASA Nimbus4 Satellite 1970, Professor and Head of Physics, Heriot-Watt University, Dean of Science, Member of Court. Founder of first spin-off company, Edinburgh Instruments Ltd, lasers, infrared gas sensors, fluorescent spectrometers. 80% exported to 50 countries, cumulative £100 million turnover. Currently Chairman and Founder of Edinburgh Biosciences Ltd, principal project diagnostics and non-invasive laser treatment of cataract. Bristol University Eye Bank providing in vitro samples. Major European Pilot ICT project with
five partners Technical Co-ordinator. Born in Bristol interested in the University’s future.

*Proposed by: Professor Peter Higgs FRS (Hon DSc 2013)*
*Seconded by: Professor John Armitage (Professor at the University of Bristol)*

K. Mr Matthew Jackson Stringer (BA 1989)
I graduated in History in 1989 having had a full and enjoyable three years at Bristol, including captaining the University Rugby Club and playing for the 1st XV. Since then I have had a career in Retail culminating in senior positions at M & S, Accenture, Carphone and Mothercare. Having taken much from my time at Bristol, including lasting friendships, I would like to put back as the lay member of Convocation. I contribute to the University already as a monthly donor and was delighted to help fund the Kenyan Rugby 7’s captain through his recent Masters degree in Chemistry. I feel that my business experience, existing track record in contributing to the University and deep-rooted enthusiasm for the institution and the city equips me well to act as the lay member on Convocation.

*Proposed by: Mr Andrew Pinnington (BA 1989)*
*Seconded by: Mr James Seagrave (BA 1989)*

L. Mr Hanif Virji (BSc 1985)
I read Physics, graduating in 1985. Subsequently, I worked at various investment banks before starting my own business in 2001 specialising in corporate finance and the resolution of disputes emanating from the financial markets. I have a deep interest in education generally as it is the means of maximising each individual’s potential, increasing the wealth of our nation and, importantly, shattering glass ceilings. I am a Trustee, Treasurer and Chair of the Audit & Risk committee of the RSA and of RSA Academies (completing in September 2015). I am also a Trustee of the Womanity Foundation, an Anglo-Swiss charity, which runs schools in Afghanistan (circa 25,000 students mostly girls). My Bristol years were the most formative of my life where I discovered a diversity of ideas and made lifelong friends. I continue my involvement with an annual talk to the students in the Department of Management.

*Proposed by: Dr Fergus MacGregor (BSc 1985, PhD 1990)*
*Seconded by: Professor Andrew Parry (BSc 1986, PhD 1989)*
e. **Appointment of an Independent Assessor of Convocation’s Accounts 2015-16**

Each year Convocation appoints an Independent Assessor for its accounts, to serve for one year.

The meeting is asked to consider appointment of an Independent Assessor of Convocation’s Accounts for the 2015-16 year.

The meeting is asked to appoint Mr David Eastham Ratcliffe FCA (BA 1965)
Proposed by: Dr Stuart Andrew Goldsmith (BA 1966, Hon LLD 2007)
Seconded by: Mr Alastair Scott (BSc 1965)

Mr David Ratcliffe graduated from the University of Bristol in 1965 where he was an active member of the Hockey Club. He is a Chartered Accountant, having trained with Binder Hamlyn & Co. He retired in 2001 after working in the manufacturing industry and in the city, where he was Managing Director of a London Metal Exchange member firm and a non-executive director of the Securities and Futures Authority. In retirement he is Treasurer of a number of local charitable organisations and mentors a number of business start-ups for the Prince’s Trust. His interests are theatre, hockey, golf and fell walking.
Standing Orders of Convocation

1. Membership
Under Statute 23, the following former students of the University shall be full members of Convocation, subject to such conditions as to fees as Council may prescribe: all those holding a recognised academic award of the University, which under University regulations required at least nine months full-time study or an equivalent period of part-time study.

2. Associate Membership
Associate membership carries the same rights as full membership.

2.1. Associate membership
Academic related staff of the University are associate members of Convocation.

2.2. Application for associate membership
Under Statute 23, the following are entitled to apply for associate membership of Convocation:

(a) All members of Convocation whose membership lapses because of retirement from office or appointment in the University

(b) Anyone who has pursued for at least two terms a series of units leading to a degree, diploma, certificate or other qualification of the University

(c) Anyone who has studied for at least two terms at the University, earning credits leading to qualifications offered by other universities or by professional bodies

(d) Widows and widowers of deceased members of Convocation

Applications for associate membership shall be made in writing to the Secretary, who shall submit the names of applicants to the Convocation Committee for election.

2.3. Invitation to associate membership
The Convocation Committee may invite to associate membership anyone who would not otherwise qualify, in recognition of noteworthy contribution either to the University or to Convocation.

3. Loss of membership
Members of Convocation who are deprived by the University of the degree or other academic award entitling them to membership shall cease to be members of Convocation, but if restored to the award he or she will again become members.

4. Chairman or Chairwoman
The Chairman or Chairwoman shall be elected triennially by Convocation from among its members, to serve for a three-year term office. He or she may seek re-
election at the end of his or her period of office but would not normally serve more than three consecutive terms of office.

5. Deputy Chairman or Chairwoman
The Deputy Chairman or Chairwoman shall be elected triennially by Convocation from among its members, to serve for a three-year term of office. He or she may seek re-election at the end of his or her period of office but would not normally serve more than three consecutive terms of office.

6. Treasurer
The Treasurer shall be elected triennially by Convocation from among its members, to serve for a three-year term of office. He or she may seek re-election at the end of his or her period of office but would not normally serve more than three consecutive terms of office. Convocation shall annually appoint independent assessors of Convocation’s accounts.

7. Member of Council
If Convocation’s representative on Council is not the Chair, he or she shall be elected triennially by Convocation from among its members, to serve for a three-year term of office. He or she may seek re-election at the end of his or her period of office but would not normally serve more than three consecutive terms of office.

8. Members of Court
Twenty-five of Convocation’s representatives on Court shall be elected annually, by distance voting and at the Annual General Meeting, by Convocation from among its members. Convocation has one hundred representatives on Court, who serve for renewable four year term of office, in accordance with the relevant statute. Those seeking election must submit with his or her nomination short biographical details and a statement of his or her reasons for wishing to stand. Those seeking re-election must also submit a record of his or her attendance at Court meetings, and Convocation may refuse to re-elect any member whose record of attendance is poor.

9. Conduct of meetings
(a) The conduct of a debate will be determined by the Chairman or Chairwoman, who shall not unreasonably refuse any member the right to speak. The Chairman or Chairwoman may require a member to leave a meeting in the event of his or her disruptive behaviour.

(b) Suggested amendments to any proposal must be put one at a time, before the debate on the original proposal is concluded. If an amendment is carried, further debate and decision will relate to the amended proposal.

(c) Voting on any issue will be by a show of hands. The Chairman or Chairwoman may vote, and in the event of a tied vote has the right to exercise a casting vote.

(d) Where no written rules are laid down, custom and precedent shall apply to the conduct of Convocation’s business.

10. Chancellor’s power to make directions between Annual General Meetings of Convocation
Subject always to the University's Statutes and Ordinances, the Chancellor may from time to time make directions with regard to the procedures and governance of Convocation, if in his or her view the matter is urgent and requires to be dealt with between Annual General Meetings of Convocation. Any such direction made by the Chancellor under this power will be reported to Convocation at its next Annual General Meeting.

11. Elections
The election by Convocation of the Chairman or Chairwoman, Deputy Chairman or Chairwoman, Treasurer, member of Council, Convocation Committee, and representatives on Court shall be by distance voting and ballot at the Annual General Meeting of Convocation. The election shall be conducted in accordance with the 1975 ruling on candidate numbers by the then Chancellor, Professor Dorothy Hodgkin, the 2005 ruling on the eligibility of graduands by the then Chancellor, The Rt. Hon. the Baroness Hale of Richmond, and the 2011 ruling on distance voting by the then Chancellor, The Rt. Hon. the Baroness Hale of Richmond. Where necessary, a Nominations Committee will be convened for the elections of Convocation Officers as approved by the 2012 and 2013 Annual General Meetings.

12. Convocation Committee
Please refer to "Constitution of the Convocation Committee".

Updated August 2013 [previously updated in July 2000; November 2007; July 2013]